

## **09-25-BOD (October's Meeting)**

Nottawasaga Valley Conservation Authority

Friday, October 24, 2025 at 9:00 AM EDT to Friday, October 24, 2025 at 12:00 PM EDT

## **Agenda**

### **1. Events**

#### **TD Tree Days – Wasaga Beach: Sports Park**

Join NVCA and TD to plant trees in the Wasaga Beach Sports Park

**Date:** October 18, 2025 from 9 am – 12 pm

**Location:** 1888 Klondike Park Road, Wasaga Beach, ON

#### **TD Tree Days – Creemore: Carruthers Park**

Join NVCA and TD to plant trees in Carruthers Park

**Date:** October 18, 2025 from 9 am – 12 pm

**Location:** Carruthers Park, 3464 County Road 42, Avening, ON

#### **PA Day Camp Tiffin**

This special edition of Camp Tiffin encourages outdoor exploration, guided excursions in the forest fueled by student interest.

**Date:** October 24, 2025 from 9 am – 4 pm

**Location:** Tiffin Centre for Conservation

#### **NVCA's 2025 Holiday Bash**

Join NVCA staff for our annual holiday party and staff recognition awards event.

**Date:** December 4, 2025 from 5pm – 9pm

**Location:** Jose Building, Tiffin Centre for Conservation, 8195 8th Line, Utopia, ON L0M 1T0

### **2. Call to Order**

### **3. Land Acknowledgement**

The Nottawasaga Valley Conservation Authority Board acknowledges that we are situated on the traditional land of the Anishnaabeg people. The Anishnaabeg (*a-nish-i-na-beck*) include the Ojibwe (*o-jib-way*), Odawa (*o-dah-wa*), and Pottawatomi (*pot-a-wa-tom-ee*) nations, collectively known as the Three Fires Confederacy. We are dedicated to honouring Indigenous history and culture and committed to moving forward in the spirit of reconciliation and respect with all First Nation, Métis and Inuit people.

### **4. Declaration of Pecuniary and Conflict of Interest**

### **5. Motion to Adopt the Agenda**

Recommendation:

**RESOLVED THAT:** the agenda for the Board of Directors meeting #09-25-BOD dated on October 24, 2025 be approved.

## **6. Chair's Update**

Chair Scott will share his updates.

## **7. CAO's Updates**

CAO, Jennifer Vincent will share her updates.

## **8. Announcements**

1. CAO Vincent will introduce NVCA's new Manager, Stewardship & Restoration Services, Don Little.
2. CAO Vincent will announce the departure of the NVCA's Manager, Development Planning & Permits, Ben Krul.

## **9. Presentations**

There are no presentations at this time.

## **10. Deputations**

There are no deputations at this time.

## **11. Hearings**

There are no hearings at this time.

## **12. Determination of Items Requiring Separate Discussion**

Board members are requested to identify items from the Consent List that they wish to have considered for separate discussion.

## **13. Adoption of Consent List and Identification of Items Requiring Separate Discussion**

Recommendation:

**RESOLVED THAT:** agenda item number(s), \_\_\_\_\_ were identified as requiring separate discussion, be referred for discussion under Agenda Item #14; and

**FURTHER THAT:** all Consent List Agenda Items not referred for separate discussion be adopted as submitted to the board and staff be authorized to take all necessary action required to give effect to same; and

**FURTHER THAT:** any items in the Consent List not referred for separate discussion, and for which conflict has been declared, are deemed not to have been voted on or discussed by the individual making the declaration.

## **14. Consent List**

### **14.1. Adoption of Minutes**

Recommendation:

**RESOLVED THAT:** the minutes of the Board of Directors meetings 08-25-BOD dated on September 26, 2025 be approved.

### **14.2. Correspondence**

### **14.3. Staff Reports**

**14.3.1. Staff Report No. 35-09-25-BOD from Sheryl Flannagan, Director, Corporate Services regarding 2025 3rd Quarter Budget Report**

Recommendation:

**RESOLVED THAT:** the Board of Directors receive Staff Report No. 35-09-25-BOD regarding the 2025 third quarter financials; and

**FURTHER THAT:** Management continues to monitor budget activities.

**14.3.2. Staff Report No. 36-09-25-BOD from Maria Leung, Senior Communications Specialist regarding NVCA Communications**

Recommendation:

**RESOLVED THAT:** Staff Report No. 36-09-25-BOD regarding NVCA Communications – September 12 2025 – October 10, 2025, be received.

**15. In-Camera**

Recommendation:

**RESOLVED THAT:** this meeting of the Board of Directors No. 09-25-BOD move into closed session at \_\_\_\_\_ to address matters pertaining to:

a) Litigation, or potential litigation, including matters before administrative tribunals, affecting the authority; and,

**FURTHER THAT:** the Chief Administrative Officer; Director, Corporate Services; Director, Watershed Science; Director, Conservation Services, Administrative Assistant; and appointed lawyer from Barriston Law be in attendance for recording and speaking purposes.

**16. Out of In-Camera**

Recommendation:

**RESOLVED THAT:** the Board of Directors rise from in-camera at \_\_\_\_\_ and report progress.

**16.1. Out of In-Camera - Staff Report No. 37-09-25-BOD**

Recommendation:

**RESOLVED THAT:** Staff Report No. 37-09-25-BOD be received regarding the Oliver Crescent crossing of the Pretty River in the Town of Collingwood; and

**FURTHER THAT:** the Board directs staff to provide direction based on the options proposed.

**17. Other Business**

**18. Adjourn**

Recommendation:

**RESOLVED THAT:** this meeting adjourn at \_\_\_\_\_ to meet again on November 28, 2025 or at the call of the Chair.

To: NVCA Board of Directors  
From: Councillor Jonathan Scott  
Re: October Chair's Update  
Date: 24 October 2025

Dear Colleagues,

Thank you to Board members and staff for your continued engagement as we move into the final quarter of 2025. This month's update focuses on the 2026 draft budget, our communications work surrounding it and recent provincial coordination through Conservation Ontario.

### **1. 2026 Budget**

This month, NVCA released its 2026 Draft Business Plan and Budget, proposing a \$7.8 million plan that holds overall expenses virtually flat while maintaining strong watershed services. Discretionary charges were reduced by 31%, and 21 of 27 budget lines were held flat or decreased, reflecting a disciplined, transparent approach to fiscal management.

To support municipal partners, the CAO and I are available to attend Council meetings to present the draft budget, answer questions and highlight how NVCA continues to deliver strong environmental outcomes while respecting local fiscal constraints by operating as a lean, efficient organisation.

### **2. Communications**

A strong communications effort accompanied the budget release, including a story setting up the budget, a news release, a column from myself as Chair, and supporting materials emphasizing NVCA's commitment to efficiency and accountability.

In addition, I recorded two short video updates—one providing a general quarterly overview and one focused specifically on the budget—which were shared through NVCA's social channels. These tools have been well received and help ensure consistent, accessible messaging for municipal partners and the public.

### **3. Conservation Ontario**

Together with CAO Jennifer Vincent and Vice-Chair Gail Little, we attended the Conservation Ontario Council meeting. The session provided a useful opportunity to discuss province-wide priorities, share best practices and strengthen coordination among conservation authorities.

Thank you for your continued collaboration and support. NVCA's focus on sound financial management, transparent communication, and partnership across the watershed continues to strengthen both our reputation and our results.

Sincerely yours,

Councillor Jonathan Scott  
Chair, NVCA

From: Jennifer Vincent  
Re: CAO's Report – September 2025  
Date: October 24, 2025

The NVCA fall season has started with much to report. Our Conservation Areas across the watershed provide the backdrop for a variety of fun October activities. The Bruce Trail Conservancy hosted their second Musical Hike at Nottawasaga Bluffs as part of Bruce Trail Days. The Down Syndrome Association of Simcoe County is returning to Tiffin for their annual awareness walk; a popular event we've enjoyed hosting for about seven years. Paranormal investigator and spooky content creator Hauntingly Krista will visit Fort Willow Conservation Area just in time for Halloween. Keep an eye on socials to see the feature!

Cold water stream restoration works have wrapped up for the season and crews have moved to the warm-water streams, including the Napoleon Phosphorus offsetting project.

TD Tree days fall plantings have started and included planting in Mono, Essa, Clearview, Adjala-Tosorontio, and Wasaga Beach. NVCA is partnering with Water Speaks for a river clean up in Collingwood and a tree planting in The Blue Mountains.

This fall, NVCA staff observed very low salmon spawning activity in the upper Escarpment rivers, including the Nottawasaga in Mono and the Mad in Clearview. These observations were echoed by public concerns. The reasons for this decline are currently uncertain, and staff will continue to try to monitor spawning activity in future seasons. A key challenge in understanding long-term trends is the limited historical data available for these sites.

The watershed science team continues to monitor stream health across 61 temperature sites and is supporting Health Canada's national groundwater pesticide sampling for a second consecutive year within our watershed. Staff also delivered two labs to Georgian College students—on riverine dynamics and groundwater sampling—marking our 8th year of academic collaboration.

Continuing the theme of academic collaboration, NVCA is pleased to be collaborating with two academic institutions. Two groups are from the University of Guelph's 4<sup>th</sup> year program. One will investigate the origins and management approaches of woody detritus material washing ashore along the Georgian Bay shoreline specifically along Wasaga Beach. The second group will analyze NVCA's stream temperature data to determine long term trends and see if a climate change signature can be detected. As well, NVCA is providing support to a York University Master's student to track how wetland vegetation changes over time through a comparison of current and historic wetland types and boundary changes with changes and fluctuations in water levels.

We're also gearing up for a busy fall programming season in the Environmental Education department including developing content for next year's 'animal of the year'- which will be reptiles and increasing our education staff complement.

## Operational Updates

### 2026 Budget and Integrated Work Planning Process

With the Board approval of the DRAFT 2026 Business Plan and Budget, 5 municipalities have requested delegations to their Council including: townships of Amaranth, New Tecumseth, Oro-Medonte, Clearwater, and Essa and the Town of the Blue Mountains. Should other members wish a presentation, please contact either Kerry Jenkins or myself.

### Flood hazard mapping & modelling – RFP awarded

NVCA issued a request for proposals (RFP) for the completion of hydrotechnical assessments for New Lowell Dam (Clearview Township) and Tottenham Dam (Town of New Tecumseth). RFP #01/2025 was issued in August 2025 and awarded in September 2025. Following a competitive process, the contract was awarded to D.M. Wills Associates Limited for a total cost of \$59,539.70, inclusive of taxes, to be funded through NVCA's 2025 Asset Management Plan.

The work will complete 1) an assessment (hydrology study, dam breach study, and discharge capacity and freeboard investigation) for New Lowell Dam in Clearview Township and 2) an assessment (dam breach study, inflow design flood selection, hydraulic capacity and freeboard investigation, and emergency spillway erosion potential study) for Tottenham Dam in the Town of New Tecumseth.

### Staff changes

I am excited to share that Don Little joins us as NVCA's new Manager of Stewardship and Restoration Services. Don brings over 20 years of experience from the Toronto and Region Conservation Authority in various monitoring, restoration, and remedial action plan implementation positions. Please join me in welcoming Don to the team.

It is with mixed feelings that I share that Ben Krul, Manager of Planning Services, will be leaving the NVCA on October 24, 2025, to return to his northern roots with a position at the City of Temiskaming Shores. Since joining us in 2021, Ben has led the Development Planning & Permits program with professionalism and a solutions-first mindset. He played a key role in addressing the permitting backlog and improving service delivery. We thank Ben for his contributions and wish him all the best in his next chapter.

Sincerely,  
Jennifer Vincent, CAO



08-25-BOD Agenda Minutes **(Draft)**  
Nottawasaga Valley Conservation Authority  
Friday September 26, 2025 9:00AM EST

**Attendance**

**Present:**

Cllr. Joe Belanger, Wasaga Beach (Town); Chair Jonathan Scott, Bradford West Gwillimbury (Town); Cllr. Pieter Kiezebrink, Essa (Township); Cllr. Christopher Baines, Collingwood (Town); Deputy Mayor Paul Van Staveren Clearview (Township); Cllr. Ralph Manktelow, Mono (Town); Vice-Chair Gail Little, Amaranth (Township); Cllr. Kevin Eisses, Innisfil (Town); Cllr. June Porter, The Blue Mountains (Town); Cllr. Nicole Cox, New Tecumseth (Town); Cllr. Patricia Clark, Mulmur (Township); Cllr. Kyle Fegan, Shelburne (Town); Mayor Darren White, Melancthon (Township); Cllr. Phil Fisher, Springwater (Township); Mayor Scott W. Anderson, Adjala-Tosorontio (Township); Cllr. Richard Schell, Oro-Medonte (Township); Cllr. Gary Harvey, Barrie (City)

**NVCA Staff:**

Jennifer Vincent, Chief Administrative Officer; Sheryl Flannagan, Director, Corporate Services; Chris Hibberd, Director, Watershed Management Services; Kyra Howes, Director, Conservation Services; Maria Leung, Senior Communications Specialist; Chris Parker, Communications Assistant; Ben Krul, Manager, Development Planning & Permits; Dalia Al-Ali, Manager, Engineering Services; William Flavelle, Flood Operations Specialist; Drake Coulombe, Flood Operations Specialist; Kerry Jenkins, Administrative Assistant/Recorder

**Absent:**

Cllr. Joel Loughead, Grey Highlands (Municipality)

**1. Events**

**TD Tree Days – Angus - Bob Geddes Park**

Join NVCA and TD to plant trees in Bob Geddes Park

**Date:** September 27, 2025 from 9 am to 12 pm. **Location:** Bob Geddes Park, 147 Centre St, Angus, ON

**TD Tree Days – Wasaga Beach: Sports Park**

Join NVCA and TD to plant trees in the Wasaga Beach Sports Park

**Date:** October 18, 2025 from 9 am – 12 pm **Location:** 1888 Klondike Park Road, Wasaga Beach, ON

**TD Tree Days – Creemore: Carruthers Park**

Join NVCA and TD to plant trees in Carruthers Park

**Date:** October 18, 2025 from 9 am – 12 pm **Location:** Carruthers Park, 3464 County Road 42, Avening, ON

**2. Call to Order**

Chair Scott called the meeting to order at 9:03am.

**3. Land Acknowledgement**

The Nottawasaga Valley Conservation Authority Board acknowledges that we are situated on the traditional land of the Anishnaabeg people. The Anishnaabeg (*a-nish-i-na-beck*) include the Ojibwe (*o-jib-way*), Odawa (*o-dah-wa*), and Pottawatomi (*pot-a-wa-tom-ee*) nations, collectively known as the Three Fires Confederacy. We are dedicated to honouring Indigenous history and culture and committed to moving forward in the spirit of reconciliation and respect with all First Nation, Métis and Inuit people.

**4. Declaration of Pecuniary and Conflict of Interest**

**5. Motion to Adopt the Agenda**

Recommendation:

*RES: 56-25*

Moved by: Deputy Mayor Paul Van Staveren

Seconded by: Cllr. Kevin Eisses

**RESOLVED THAT:** the agenda for the Board of Directors meeting #08-25-BOD dated on September 26, 2025 be approved.

**Carried;**

**6. Chairs Update**

Chair Scott shared his updates.

**7. CAO's Updates**

CAO, Jennifer Vincent shared her updates.

**8. Announcements**

There were no announcements at this time.

**9. Presentations**

The presentation regarding NVCA's 2026 Draft Business Plan and Budget was presented during the discussion in Agenda Item 14.2.7.

**10. Deputations**

There were no deputations at this time.

**11. Hearings**

There were no hearings at this time.

**12. Determination of Items Requiring Separate Discussion**

Board members are requested to identify items from the Consent List that they wish to have considered for separate discussion.

**13. Adoption of Consent List and Identification of Items Requiring Separate Discussion**

Recommendation:

*RES: 57-25*

Moved by: Cllr. Joe Belanger

Seconded by: Cllr. Pieter Kiezebrink

**RESOLVED THAT:** agenda item number(s), 14.2.3, 14.2.5, 14.2.7 and 14.2.8 were identified as requiring separate discussion, be referred for discussion under Agenda Item #14; and

**FURTHER THAT:** all Consent List Agenda Items not referred for separate discussion be adopted as submitted to the board and staff be authorized to take all necessary action required to give effect to same; and

**FURTHER THAT:** any items in the Consent List not referred for separate discussion, and for which conflict has been declared, are deemed not to have been voted on or discussed by the individual making the declaration.

**Carried;**

**14. Consent List**

**14.1. Adoption of Minutes**

Recommendation:

*Approved by Consent*

**RESOLVED THAT:** the minutes of the Board of Directors meetings 07-25-BOD dated on June 27, 2025 be approved.

**14.2. Staff Reports**

**14.2.1. Staff Report No. 25-08-25-BOD from Tyler Mulhall, Planner & Ben Krul, Manager, Development Planning & Permits regarding Implementation Guidelines**

Recommendation:

*Approved by Consent*

**RESOLVED THAT:** NVCA Board of Directors receive the Staff Report No. 25-08-25-BOD and approve the revised *Procedures for the Implementation of the Conservation Authorities Act and Associated Regulations*.

**14.2.2. Staff Report No. 26-08-25-BOD from Dalia Al-Ali regarding Pretty River Dike Recommendations**

Recommendation:

*Approved by Consent*

**RESOLVED THAT:** the Board of Directors receive Staff Report No. 26-08-25-BOD regarding the findings from the Phase 1 safety review of the Pretty River Dike system.

**14.2.3. Staff Report No. 27-08-25-BOD from Sheryl Flannagan, Director, Corporate Services regarding Administrative Bylaws Update**

Recommendation:

*RES: 58-25*

Moved by: Cllr. Patricia Clark

Seconded by: Cllr. Pieter Kiezebrink

**RESOLVED THAT:** the Board of Directors approve Staff Report No. 27-08-25-BOD regarding the Administrative Bylaws Update.

**Carried;**

**14.2.4. Staff Report No. 28-08-25-BOD from Sheryl Flannagan, Director, Corporate Services regarding Employee Handbook Update**

Recommendation:

*Approved by Consent*

**RESOLVED THAT:** the Board of Directors approve Staff Report No. 28-08-25-BOD regarding the Employee Handbook.

**14.2.5. Staff Report No. 29-08-25-BOD from Sheryl Flannagan, Director, Corporate Services regarding Asset Management Plan Update**

Recommendation:

*RES: 59-25*

Moved by: Mayor Darren White

Seconded by: Cllr. Nicole Cox

**RESOLVED THAT:** the updated NVCA Asset Management Plan be approved.

**Carried;**

**14.2.6. Staff Report No. 30-08-25-BOD from Sheryl Flannagan, Director, Corporate Services regarding 2025 2nd Quarter Budget Report**

Recommendation:

*Approved by Consent*

**RESOLVED THAT:** the Board of Directors receive Staff Report No. 30-08-25-BOD regarding the 2025 second quarter financials; and

**FURTHER THAT:** Management continues to monitor budget activities.

**14.2.7. Staff Report No. 31-08-25-BOD from Jennifer Vincent, CAO & Sheryl Flannagan, Director, Corporate Services regarding NVCA's 2026 Draft Business Plan and Budget.**

Recommendation:

**RESOLVED THAT:** Staff Report No. 31-08-25-BOD regarding the NVCA's 2026 Draft Business Plan and Budget be approved; and

**FURTHER THAT:** the Board of Directors receive the 2026 draft Business Plan and Budget for consideration; and

**FURTHER THAT:** staff be directed to distribute the 2026 Draft Business Plan and Budget booklet to municipalities for the consultation period.

***Friendly Amendment:***

Recommendation:

*RES: 60-25*

Moved by: Mayor Scott W. Anderson

Seconded by: Cllr. Kyle Fegan

**RESOLVED THAT:** Staff Report No. 31-08-25-BOD regarding the NVCA's 2026 Draft Business Plan and Budget be approved; and

**FURTHER THAT:** the Board of Directors receive the 2026 draft Business Plan and Budget for consideration; and

**FURTHER THAT:** staff be directed to distribute the 2026 Draft Business Plan and Budget booklet to municipalities for the consultation period; and

**FURTHER THAT:** staff be directed to reduce the draft levy by 18,00.00 prior to distribution to Municipalities.

**Carried;**

**14.2.8. Staff Report No. 32-08-25-BOD from Kyra Howes, Director, Conservation Lands regarding Stewardship Recategorization**

Recommendation:

*RES: 61-25*

Moved by: Mayor Scott W. Anderson

Seconded by: Cllr. Christopher Baines

**RESOLVED THAT:** The Board of Directors receive and approve Staff Report 32-08-25-BOD, regarding the categorization of services provided by the Healthy Waters Program; and

**FURTHER THAT:** the Board of Directors approve the revised categorization of services as per the Staff Report 32-08-25-BOD and directs these changes to be implemented starting January 1, 2026; and

**FURTHER THAT:** the Board of Directors approve the release of the legal opinion letter as required.

**Carried;**

**14.2.9. Staff Report No. 34-08-25-BOD from Maria Leung, Senior Communications Specialist regarding**

Recommendation:

*Approved by Consent*

**RESOLVED THAT:** Staff Report No. 34-08-25-BOD regarding NVCA Communications – June 13, 2025 – September 13, 2025, be received.

**15. In-Camera**

Recommendation:

*RES: 62-25*

Moved by: Cllr. Pieter Kiezebrink

Seconded by: Cllr. Nicole Cox

**RESOLVED THAT:** this meeting of the Board of Directors No. 08-25-BOD move into closed session at 10:17am to address matters pertaining to:

a) Litigation, or potential litigation, including matters before administrative tribunals, affecting the authority; and,

b) Personal information regarding an identifiable individual, including authority staff, and

**FURTHER THAT:** the Chief Administrative Officer; Director, Corporate Services; Director, Watershed Science; Director, Conservation Services; and Administrative Assistant be in attendance for recording and speaking purposes for items (1) and (2), and;

**FURTHER THAT:** the CAO be in attendance for recording and speaking purposes for item (3).

**Carried;**

**16. Out of In-Camera**

Recommendation:

*RES: 63-25*

Moved by: Cllr. Pieter Kiezebrink

Seconded by: Cllr. Gary Harvey

**RESOLVED THAT:** the Board of Directors rise from in-camera at 10:58am and report progress.

**Carried;**

**16.1. Out of In-Camera - Staff Report No. 33-08-25-BOD**

Recommendation:

*RES: 64-25*

Moved by: Cllr. Phil Fisher

Seconded by: Cllr. Ralph Manktelow

**RESOLVED THAT:** the Board of Directors receive Staff Report No. 33-08-25-BOD regarding the disposition of land to the Town of New Tecumseth known as 75 Fletcher Crescent, New Tecumseth (432402000313001) for road and infrastructure improvement purposes; and

**FURTHER THAT:** the Board confirms that the approval of this disposition furthers the objects of the NVCA under Section 21(1) of the *Conservation Authorities Act*; and

**FURTHER THAT:** that all associated costs with this transaction are incurred by the Town of New Tecumseth.

**Carried;**

**16.2. Out of In-Camera - CAO, Jennifer Vincent's Mid-Year Review**

Recommendation:

*RES: 65-25*

Moved by: Cllr. Patricia Clark

Seconded by: Cllr. Kyle Fegan

**RESOLVED THAT:** the Board of Directors receive the Chief Administrative Officer's 2025 mid-year performance review.

**Carried;**

**17. Other Business**

**18. Adjourn**

Recommendation:

*RES: 66-25*

Moved by: Mayor Darren White

Seconded by: Cllr. Nicole Cox

**RESOLVED THAT:** this meeting adjourn at 10:59am to meet again on October 24, 2025 or at the call of the Chair.

**Carried;**

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Jonathan Scott, Chair

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Jennifer Vincent, CAO

October 10, 2025

**By E-Mail Only to *clerks@springwater.ca***

Township of Springwater  
Administration Centre  
2231 Nursery Road  
Minesing, ON L9X 1A8

***Attention: Jennifer Marshall, Clerk***

Dear Mayor Coughlin and Members of Council:

**Re: Inability of the Minister to Implement the Barrie Annexation Proposal by Order**

We are counsel to the Midhurst Landowner's Group which is comprised of ten respected community builders, being: Sundance Homes, Countrywide Homes, Brookfield Residential, Geranium, Sarjeant Company Ltd., Rose Corporation, Ballymore Homes, Rosehaven Homes, Paradise Developments, and Silvercore Group (the "**MLG**").

The purpose of this letter is to explain why the Minister would not be authorized to issue an Order implementing the Barrie Annexation Proposal, even if the County, Springwater and Barrie supported it.

### **The Statutory Framework**

Barrie's Annexation Proposal has proceeded under sections 171, 172, and 173 of the *Municipal Act* (the "**Restructuring Provisions**"). Under the Restructuring Provisions, if there is sufficient support at the municipal level, a request is made of the Minister to issue an Order implementing a restructuring proposal in accordance with applicable regulations.

As discretionary power is never absolute or untrammelled, the regulations define the scope of the Minister's power to issue a Restructuring Order. The regulations constrain the Minister's authority and exist to ensure the use of his discretion accords with the purpose for which it was given. One applicable regulation, which is discussed in this letter, is *O. Reg 216/96* (the "**Restructuring Regulation**").

## Introduction of the Framework in the Mid-1990s

The Restructuring Provisions were introduced through the *Savings and Restructuring Act*, 1996 during the so-called “Common Sense Revolution” in Ontario.

The *Savings and Restructuring Act* provided the following reasons for the existence of the Restructuring Powers:

- (a) To provide a process which allows municipal restructuring to proceed in a timely and efficient manner;*
- (b) To facilitate municipal restructuring over large geographic areas involving counties or groups of counties and in territorial districts and unorganized territory; and,*
- (c) To facilitate municipal restructuring of a significant nature which may include elimination of a level of government, transfer of municipal powers and responsibilities, and changes to municipal representation systems. (emphasis added)*

Since the introduction of the Restructuring Provisions, these statements have been modernized to now read:

- (a) To provide for a process which allows municipal restructuring to proceed in a timely and efficient manner;*
- (b) To facilitate municipal restructuring over large geographic areas; and*
- (c) To facilitate municipal restructuring of a significant nature which may include elimination of a level of municipal government, transfer of municipal powers and responsibilities and changes to municipal representation systems.*

In comparing the purpose statements above, the reference to “counties or groups of counties and in territorial districts and unorganized territory” has been removed from item b. Otherwise, the purpose statements are the same.

## Intended Scale of Operation

Even though the reference to counties has been removed, there is still a clear indicator of the scale of operation for the Restructuring Provisions in the phrase “large geographic areas”.

The concept of “large geographic areas” is best understood at the scale of counties, territorial districts and unorganized territory given the history of the legislation. Counties, territorial districts and unorganized territories are measured in the order of square kilometres, not hectares like the Barrie Annexation Proposal.

The scale of the Barrie Annexation Proposal is incompatible with the meaning of a “large geographic area” as that phrase is understood in context. This mismatch of scale signals that the Restructuring Provisions were intended to be used in situations entirely distinct from the one now being debated.

### **No Regulatory Authority for Contemplated Restructuring Type**

To maintain the scope of the Restructuring Provisions, in accordance with the Rule of Law, constraints are imposed on the use of the Minister’s Discretion through the Restructuring Regulation. Among other things, the Restructuring Regulation lists the kinds of municipal restructurings that can and cannot be accomplished through a Minister’s Order.

Since its original enactment in 1996, the relevant types of permitted and prohibited restructuring types in the Restructuring Regulation have remained substantively the same. That means they were drafted with the original purpose statements in mind and are still intended to operate at a large geographic scale.

When reading the Restructuring Regulation, at first, it seems that the Barrie Annexation Proposal is allowed, since the following are permitted types of restructurings:

*Amalgamating local municipalities or annexing to a local municipality, a part of a local municipality or unorganized territory.*

*Separating a local municipality or part of a local municipality from an upper-tier municipality.*

However, when it is understood that these refer to operations at the county level, or at a large geographic area, it becomes clear that the meaning of these restructuring types allows for:

- 1) recombining local municipalities within a county;
- 2) adding unorganized territory to a county; or,
- 3) transferring one local municipality to another county within a group of counties, for example when one county is being dissolved.

The Restructuring Regulation then goes on to clarify the types of restructuring that are not permitted. This is where it becomes clear that the Barrie Annexation Proposal is prohibited because one of the prohibited restructuring types is any:

*restructuring that results in any part of an upper-tier municipality not being part of a local municipality;*

In the case of the Barrie Annexation Proposal, Simcoe County would not be dissolved. What would happen is part of Springwater, a local municipality, would no longer be within Simcoe County, an upper-tier municipality which would still exist. That is in clear violation of the above prohibition.

The type of splintering of municipalities now proposed was never contemplated and is still prohibited. Accordingly, even if there was consent to the request for Minister's Order, the Minister would not have the power to issue it.

### **The Process is a Financial Tool, not a Growth Management One**

Subsection 171(1)(c) of the *Municipal Act* speaks to eliminating a level of municipal government, transfer of powers and responsibilities, and changes to municipal representation as a basis for the Restructuring Provisions.

Notably, there is no language in subsection 171(1)(c) indicating an intention for the Restructuring Provisions to be used as a growth management tool. Had that been the intention of the legislature, language relating to planning and growth management could have been included.

Aside from the language of the *Municipal Act* itself, this point can be confirmed by looking at *A Guide to Municipal Restructuring*, prepared by the Ministry of Municipal Affairs and Housing in August 1996 (the "**Guide**").

The Guide includes the following sentiments:

*Costs of general government must go down – taxpayers will tolerate nothing less*

*Staff reductions are inevitable in most cases*

*Those municipalities reluctant to look at restructuring, must realize that there is more belt-tightening to come*

*Restructuring can be an effective tool to cut costs, reduce overlap and duplication, and help maintain or improve services to taxpayers*

Overall, the tone of the Guide is of a government concerned with cutting taxes, not managing growth issues of the day. Accordingly, the Restructuring Provisions are a financial management tool intended to quickly reduce municipal spending and therefore municipal taxes. They were never intended, as is now proposed, to be deployed as a growth management tool.

In light of the foregoing, any Minister's Order to implement the Barrie Annexation Proposal would be outside the scope of its intended purpose.

## Concluding Remarks

Thank-you for taking these further comments into consideration.

Yours truly,  
**DAVIES HOWE LLP**



Alex Lusty (he/him)

copy: Martha Greenberg, Deputy Minister, MMAH  
Sean Fraser, Assistant Deputy Minister, MMAH  
Tanzeel Merchant, Regional Director, MMAH  
Hon. Doug Downey, MPP, Barrie-Springwater-Oro-Medonte  
Andrea Khanjin, MPP, Barrie-Innisfil  
Brian Saunderson, Member of Provincial Parliament, Simcoe-Grey  
Jill Dunlop, Member of Provincial Parliament, Simcoe North  
Dan Matheson, Chair, OPLDF  
Jeffrey Schelling, OPLDF  
Warden, Deputy Warden and Members of County Council  
Clerk's Office, County of Simcoe  
Mark Aitken, CAO, Simcoe County  
Rob Elliott, General Manager, Engineering, Planning & Environment  
Nathan Westendorp, Director of Planning/Chief Planner  
Nancy Huether, Director of Economic Development and Airport Services  
Mayor, Deputy Mayor and Members of Springwater Council  
Clerk's Office, Springwater  
Renee Ainsworth, CAO, Springwater  
Chris Russell, Director of Planning, Springwater  
Trevor Harvey, Director of Engineering, Springwater  
Greg Bedard, Director of Finance/Treasurer, Springwater  
Joe Mullan, Ainley Group, Springwater Peer Review Engineer  
Mayor, Deputy Mayor and Members of Oro-Medonte Council  
Clerk's Office, Oro-Medonte  
Sean Binns, CAO, Oro-Medonte  
Brent Spagnol, Director of Planning, Oro-Medonte  
Clare Riepma, Chair, Lake Simcoe Region Conservation Authority  
Rob Baldwin, CAO, Lake Simcoe Region Conservation Authority  
Jonathan Scott, Chair, Nottawasaga Valley Conservation Authority

Jennifer Vincent, CAO, Nottawasaga Valley Conservation Authority  
Midhurst Landowners Group, c/o Daniel Steinberg, Trustee  
Brookfield Residential  
Countrywide Homes  
Sundance Homes  
Geranium  
Sarjeant Company Ltd.  
Rose Corporation  
Ballymore Homes  
Rosehaven Homes  
Paradise Developments  
Silvercore Group



Staff Report: 35-09-25-BOD

Date: 24/10/2025

To: Chair and Members of the Board of Directors

From: Sheryl Flannagan  
Director, Corporate Services

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**SUBJECT: 2025 Third Quarter Budget Report**

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**Recommendation**

**RESOLVED THAT: the Board of Directors receive Staff Report No. 35-09-25-BOD regarding the 2025 third quarter financials; and**

**FURTHER THAT: Management continues to monitor budget activities.**

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Purpose of the Staff Report

The purpose of this Staff Report is to provide quarterly information to the Board regarding the status of the budget activities.

Background

On December 13, 2024 the Board approved the NVCA's 2025 budget. Quarterly reports are given to the Board to update on the status of the budget activities and any variations expected.

Issues/Analysis

Staff anticipate a neutral position for the end of the year with less than budgeted revenues partially due to the residual impact of legislative changes from 2024 and the impacts of a broader housing market slowdown in 2025.

The following are the highlights for the first 9 months of operations of the NVCA:

- Expenditures to date are tracking slightly lower, with 63.03% of the budgeted expenses (75% of budget year completed). Revenues are also tracking just slightly behind, with 68.99% of the budgeted revenues recognized. This includes the first 9 months of the general municipal levy of \$2,681,461.29. At the end of three quarters, with both revenues and expenditures tracking lower than budgeted for, the NVCA is in a modest surplus position.
- The revenue shortfall is primarily due to fewer permitting and planning requests. This is partially offset by increased revenues from Camp Tiffin and events.
  - Planning Services user fee revenues as of June 30th are approximately \$760,721. A year-to-date budget shortfall of over \$309,000.
    - User-fee revenues for planning applications and Section 28 permit applications are trending 32% below budget.
    - Pre-consultation user fee revenues are trending 29% higher than budgeted.

In response to the reduced revenues, staff have reduced expenditures as the Board was informed at the 2<sup>nd</sup> quarter report, through deferral of filling vacant Senior Planner position as well as not backfilling for a maternity leave, resulting in an approximate savings of \$123,000. To also aid in this matter, staff modernized the review fee recognition milestones to better reflect when the work is being carried out.

Should this financial trend continue to year-end, the NVCA is forecasted to end the fiscal year in a neutral position, supported by ongoing mitigation measures.

#### Relevance to Authority Policy/Mandate

This report directly supports the NVCA's mandate under the *Conservation Authorities Act* by ensuring proper financial management.

#### Impact on Authority Finances

The 2025 Approved Budget totals \$6,972,209 in revenue, up from the \$6,444,677 in 2024. While revenues are currently not expected to meet targets, mitigation efforts

are reducing expenditures accordingly. As a result, a near-balanced budget is anticipated.

Preparation of this report is accounted for in the 2025 budget.

Climate Change Implications

There are no climate change implications related to this report.

Reviewed by:  
*Original Signed by*  
Sheryl Flannagan  
Director, Corporate Services

Approved for submission by:  
*Original Signed by*  
Jennifer Vincent  
Chief Administrative Officer

Attachments:

1. September 30, 2025 Statement of Operations
2. Work progress update

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

110 Reforestation - Category 2 & 3

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	21,278.30	21,278.30	63,834.90	63,834.90	-	85,113.20
Municipal Grants	14,250.00	14,250.00	14,250.00	14,250.00	-	14,250.00
Contributions	202,596.60	25,000.00	202,634.60	240,000.00	(37,365.40)	245,000.00
Federal Sources	5,000.00	5,000.00	5,000.00	5,000.00	-	5,000.00
User Fees	9,464.36	-	33,931.79	40,000.00	(6,068.21)	40,000.00
Miscellaneous Revenue	-	-	1,603.28	-	1,603.28	-
<b>TOTAL REVENUE</b>	<b>252,589.26</b>	<b>65,528.30</b>	<b>321,254.57</b>	<b>363,084.90</b>	<b>(41,830.33)</b>	<b>389,363.20</b>
EXPENSES:						
Wages and Interprogram Charges	40,373.27	38,116.72	106,916.05	114,350.16	(7,434.11)	152,466.88
	40,373.27	38,116.72	106,916.05	114,350.16	(7,434.11)	152,466.88
Other Interprogram Charges						
Cost Recovery	5,733.88	9,811.58	21,990.01	29,434.74	(7,444.73)	39,246.32
	5,733.88	9,811.58	21,990.01	29,434.74	(7,444.73)	39,246.32
Other Expenses						
Staff Expense 110	-	-	-	300.00	(300.00)	300.00
Memberships Prof.Dues 110	-	-	913.33	450.00	463.33	750.00
Material&Supply 110	217.76	2,000.00	2,078.41	6,000.00	(3,921.59)	6,000.00
Cost of Trees 110	-	-	64,275.67	65,000.00	(724.33)	65,000.00
Equipment Costs 110 Reforestation	-	500.00	517.22	500.00	17.22	500.00
Consultant Fees 110 Outsource Contract	-	-	66,270.36	125,000.00	(58,729.64)	125,000.00
Uniform & Special Clothing Expense 110	-	100.00	-	100.00	(100.00)	100.00
	217.76	2,600.00	134,054.99	197,350.00	(63,295.01)	197,650.00
<b>TOTAL EXPENSES</b>	<b>46,324.91</b>	<b>50,528.30</b>	<b>262,961.05</b>	<b>341,134.90</b>	<b>(78,173.85)</b>	<b>389,363.20</b>
<b>SURPLUS (DEFICIT)</b>	<b>206,264.35</b>	<b>15,000.00</b>	<b>58,293.52</b>	<b>21,950.00</b>	<b>36,343.52</b>	<b>-</b>

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

120 Stewardship Services - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	13,115.95	13,115.95	39,347.85	39,347.85	-	52,463.80
Provincial Grants	-	-	1,998.00	-	1,998.00	-
Municipal Grants	-	500.00	1,599.82	1,500.00	99.82	2,000.00
Contributions	5,787.28	7,500.00	6,787.28	23,000.00	(16,212.72)	30,000.00
Federal Sources	-	3,000.00	990.00	8,000.00	(7,010.00)	10,000.00
User Fees	-	1,000.00	-	2,500.00	(2,500.00)	3,000.00
Miscellaneous Revenue	-	-	5,702.30	-	5,702.30	-
TOTAL REVENUE	18,903.23	25,115.95	56,425.25	74,347.85	(17,922.60)	97,463.80
EXPENSES:						
Wages and Interprogram Charges	31,185.11	15,345.40	11,397.16	46,036.20	(34,639.04)	61,381.60
	31,185.11	15,345.40	11,397.16	46,036.20	(34,639.04)	61,381.60
Other Interprogram Charges						
Cost Recovery	3,818.84	6,133.05	14,234.99	18,399.15	(4,164.16)	24,532.20
	3,818.84	6,133.05	14,234.99	18,399.15	(4,164.16)	24,532.20
Other Expenses						
Staff Expense 120 Healthy Waters	87.82	200.00	203.75	600.00	(396.25)	800.00
Material&Supply 120	169.89	3,750.00	4,757.71	8,250.00	(3,492.29)	9,000.00
Uniform & Special Clothing Expense 120	-	50.00	-	150.00	(150.00)	150.00
Advertisement 120	-	400.00	-	1,200.00	(1,200.00)	1,600.00
	257.71	4,400.00	4,961.46	10,200.00	(5,238.54)	11,550.00
TOTAL EXPENSES	35,261.66	25,878.45	30,593.61	74,635.35	(44,041.74)	97,463.80
SURPLUS (DEFICIT)	(16,358.43)	(762.50)	25,831.64	(287.50)	26,119.14	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

121 Stewardship Services - Category 2 & 3

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	33,291.86	31,291.86	92,875.58	91,875.58	1,000.00	123,167.44
Provincial Grants	29,621.21	5,000.00	63,025.15	15,000.00	48,025.15	20,000.00
Municipal Grants	-	4,000.00	7,637.20	12,000.00	(4,362.80)	15,000.00
Contributions	87,577.17	126,000.00	204,105.40	286,500.00	(82,394.60)	367,000.00
Federal Sources	44,163.88	41,000.00	116,437.57	106,000.00	10,437.57	140,000.00
User Fees	2,802.41	4,000.00	2,802.41	12,000.00	(9,197.59)	15,000.00
TOTAL REVENUE	197,456.53	211,291.86	486,883.31	523,375.58	(36,492.27)	680,167.44
EXPENSES:						
Wages and Interprogram Charges	89,948.07	89,749.39	280,036.50	269,248.17	10,788.33	358,997.56
	89,948.07	89,749.39	280,036.50	269,248.17	10,788.33	358,997.56
Other Interprogram Charges						
Cost Recovery	1,595.36	7,929.97	11,435.59	23,789.91	(12,354.32)	31,719.88
	1,595.36	7,929.97	11,435.59	23,789.91	(12,354.32)	31,719.88
Other Expenses						
Material&Supply 121	89,645.89	131,000.00	161,585.92	209,000.00	(47,414.08)	289,450.00
	89,645.89	131,000.00	161,585.92	209,000.00	(47,414.08)	289,450.00
TOTAL EXPENSES	181,189.32	228,679.36	453,058.01	502,038.08	(48,980.07)	680,167.44
SURPLUS (DEFICIT)	16,267.21	(17,387.50)	33,825.30	21,337.50	12,487.80	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

150 Conservation Lands - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	48,593.91	48,593.91	145,781.73	145,781.73	-	194,375.63
Provincial Grants	-	-	-	-	-	2,000.00
Contributions	3,744.51	900.00	21,371.15	2,000.00	19,371.15	2,150.00
User Fees	11,628.02	9,100.00	43,577.06	37,500.00	6,077.06	44,500.00
Miscellaneous Revenue	-	-	7,704.26	-	7,704.26	-
TOTAL REVENUE	63,966.44	58,593.91	218,434.20	185,281.73	33,152.47	243,025.63
EXPENSES:						
Wages and Interprogram Charges	51,039.30	37,815.94	83,443.69	113,447.82	(30,004.13)	151,263.76
	51,039.30	37,815.94	83,443.69	113,447.82	(30,004.13)	151,263.76
Other Interprogram Charges						
Cost Recovery	8,395.23	13,695.47	31,511.34	41,086.41	(9,575.07)	54,781.88
	8,395.23	13,695.47	31,511.34	41,086.41	(9,575.07)	54,781.88
Other Expenses						
Staff Expense 150 Conservation Lands	-	-	-	100.00	(100.00)	200.00
Material&Supply	6,747.31	2,500.00	21,007.76	7,000.00	14,007.76	9,000.00
Legal Costs 150	398.39	-	398.39	1,000.00	(601.61)	1,000.00
Insurance 150	-	-	7,847.82	12,800.00	(4,952.18)	12,800.00
Taxes	1,469.43	8,030.00	12,063.75	16,060.00	(3,996.25)	16,060.00
Interest & Bank Chgs Lands	2,145.22	875.00	4,137.34	2,625.00	1,512.34	3,500.00
Maintenance Supplies 150	-	500.00	-	1,250.00	(1,250.00)	1,500.00
Advertisement 150	-	250.00	-	500.00	(500.00)	500.00
	10,760.35	12,155.00	45,455.06	41,335.00	4,120.06	44,560.00
TOTAL EXPENSES	70,194.88	63,666.41	160,410.09	195,869.23	(35,459.14)	250,605.64
SURPLUS (DEFICIT)	(6,228.44)	(5,072.50)	58,024.11	(10,587.50)	68,611.61	(7,580.01)

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

151 Conservation Lands - Category 2 & 3

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	6,675.70	6,675.70	20,027.10	20,027.10	-	26,702.80
Provincial Grants	-	-	-	-	-	500.00
Contributions	-	1,030.00	6,967.50	1,980.00	4,987.50	2,130.00
User Fees	6,132.05	1,300.00	36,710.85	32,940.00	3,770.85	34,240.00
Use of Reserves	-	-	-	-	-	(9,800.00)
TOTAL REVENUE	12,807.75	9,005.70	63,705.45	54,947.10	8,758.35	53,772.80
EXPENSES:						
Wages and Interprogram Charges	10,313.89	10,313.89	30,941.67	30,941.67	-	41,255.56
	10,313.89	10,313.89	30,941.67	30,941.67	-	41,255.56
Other Interprogram Charges						
Cost Recovery	187.97	934.31	1,347.34	2,802.93	(1,455.59)	3,737.24
	187.97	934.31	1,347.34	2,802.93	(1,455.59)	3,737.24
Other Expenses						
Material&Supply 151	3,663.36	500.00	4,881.72	1,000.00	3,881.72	1,000.00
Hydro 151 NewLowell	69.75	50.00	209.77	150.00	59.77	200.00
	3,733.11	550.00	5,091.49	1,150.00	3,941.49	1,200.00
TOTAL EXPENSES	14,234.97	11,798.20	37,380.50	34,894.60	2,485.90	46,192.80
SURPLUS (DEFICIT)	(1,427.22)	(2,792.50)	26,324.95	20,052.50	6,272.45	7,580.00

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

310 Planning - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	219,131.14	219,131.14	657,393.42	657,393.42	-	876,524.56
User Fees	343,063.51	320,250.00	760,721.08	1,069,750.00	(309,028.92)	1,367,250.00
Miscellaneous Revenue	-	-	16,796.48	-	16,796.48	-
TOTAL REVENUE	562,194.65	539,381.14	1,434,910.98	1,727,143.42	(292,232.44)	2,243,774.56
EXPENSES:						
Wages and Interprogram Charges	454,160.40	491,488.66	1,223,904.54	1,474,465.98	(250,561.44)	1,965,954.62
	454,160.40	491,488.66	1,223,904.54	1,474,465.98	(250,561.44)	1,965,954.62
Other Interprogram Charges						
Cost Recovery	12,966.42	46,929.99	75,027.40	140,789.97	(65,762.57)	187,719.94
	12,966.42	46,929.99	75,027.40	140,789.97	(65,762.57)	187,719.94
Other Expenses						
Staff Expense 310	1,260.06	-	2,213.82	-	2,213.82	500.00
Memberships Prof.Dues 310	588.18	-	5,689.92	-	5,689.92	4,600.00
Material&Supply 310	-	250.00	-	750.00	(750.00)	1,000.00
Legal Costs	431.47	4,500.00	7,662.09	14,250.00	(6,587.91)	20,000.00
Consultant Fees 310	16,352.24	1,500.00	47,291.71	4,500.00	42,791.71	5,500.00
Insurance 310 E&OLiability Premium	-	-	51,966.05	57,500.00	(5,533.95)	57,500.00
Office Expenses	-	100.00	-	350.00	(350.00)	500.00
Interest & Bank Chgs 310	634.86	-	1,580.67	-	1,580.67	-
Bad Debt Expense 310 Planning	-	100.00	-	350.00	(350.00)	500.00
	19,266.81	6,450.00	116,404.26	77,700.00	38,704.26	90,100.00
TOTAL EXPENSES	486,393.63	544,868.65	1,415,336.20	1,692,955.95	(277,619.75)	2,243,774.56
SURPLUS (DEFICIT)	75,801.02	(5,487.51)	19,574.78	34,187.47	(14,612.69)	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

410 Information Management Services - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	106,590.13	106,590.13	319,770.39	319,770.39	-	426,360.52
User Fees	-	-	13,274.34	10,000.00	3,274.34	10,000.00
Miscellaneous Revenue	-	-	5,452.26	-	5,452.26	-
Use of Reserves	-	5,000.00	24,925.82	30,000.00	(5,074.18)	33,000.00
TOTAL REVENUE	106,590.13	111,590.13	363,422.81	359,770.39	3,652.42	469,360.52
EXPENSES:						
Wages and Interprogram Charges	113,150.96	106,590.13	295,761.47	319,770.39	(24,008.92)	426,360.52
	113,150.96	106,590.13	295,761.47	319,770.39	(24,008.92)	426,360.52
Other Interprogram Charges						
Cost Recovery	-	(10,525.00)	-	(7,075.00)	7,075.00	(13,600.00)
	-	(10,525.00)	-	(7,075.00)	7,075.00	(13,600.00)
Other Expenses						
Staff Expense 410 GIS	63.66	25.00	221.52	75.00	146.52	100.00
Material&Supply 410	6,671.20	10,250.00	17,195.11	16,250.00	945.11	22,500.00
Consultant Fees 410	-	250.00	218.09	750.00	(531.91)	1,000.00
Capital Asset Purchases	-	5,000.00	24,925.82	30,000.00	(5,074.18)	33,000.00
	6,734.86	15,525.00	42,560.54	47,075.00	(4,514.46)	56,600.00
TOTAL EXPENSES	119,885.82	111,590.13	338,322.01	359,770.39	(21,448.38)	469,360.52
SURPLUS (DEFICIT)	(13,295.69)	-	25,100.80	-	25,100.80	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

420 Watershed Science - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	39,144.79	39,144.79	117,434.37	117,434.37	-	156,579.16
Provincial Grants	65,689.86	56,250.00	135,202.57	168,750.00	(33,547.43)	225,000.00
Miscellaneous Revenue	-	-	6,030.08	-	6,030.08	-
Use of Reserves	26,726.18	-	26,726.18	31,000.00	(4,273.82)	31,000.00
TOTAL REVENUE	131,560.83	95,394.79	285,393.20	317,184.37	(31,791.17)	412,579.16
EXPENSES:						
Wages and Interprogram Charges	101,406.65	77,361.86	247,960.58	232,085.58	15,875.00	309,447.42
	101,406.65	77,361.86	247,960.58	232,085.58	15,875.00	309,447.42
Other Interprogram Charges						
Cost Recovery	7,484.28	15,007.94	30,953.70	45,023.82	(14,070.12)	60,031.74
	7,484.28	15,007.94	30,953.70	45,023.82	(14,070.12)	60,031.74
Other Expenses						
Staff Expense 420	975.79	750.00	1,214.74	2,000.00	(785.26)	2,500.00
Memberships Prof.Dues 420	318.51	-	637.02	1,000.00	(362.98)	1,000.00
Material&Supply 420	1,275.48	2,000.00	2,175.60	5,500.00	(3,324.40)	6,500.00
Insurance 420 Water Source Prot Endor:	-	-	1,572.04	2,100.00	(527.96)	2,100.00
Capital Asset Purchases	26,726.18	-	26,726.18	31,000.00	(4,273.82)	31,000.00
	29,295.96	2,750.00	32,325.58	41,600.00	(9,274.42)	43,100.00
TOTAL EXPENSES	138,186.89	95,119.80	311,239.86	318,709.40	(7,469.54)	412,579.16
SURPLUS (DEFICIT)	(6,626.06)	274.99	(25,846.66)	(1,525.03)	(24,321.63)	0.00

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

421 Watershed Science - Category 2 & 3

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	23,484.57	23,484.57	70,453.71	70,453.71	-	93,938.28
Municipal Grants	4,700.00	7,500.00	15,005.14	22,500.00	(7,494.86)	35,000.00
Contributions	-	-	10,586.00	-	10,586.00	-
User Fees	-	-	2,500.00	4,500.00	(2,000.00)	8,000.00
Use of Reserves	18,344.51	-	18,344.51	19,400.00	(1,055.49)	19,400.00
TOTAL REVENUE	46,529.08	30,984.57	116,889.36	116,853.71	35.65	156,338.28
EXPENSES:						
Wages and Interprogram Charges	30,723.86	30,723.86	92,171.58	92,171.58	-	122,895.42
	30,723.86	30,723.86	92,171.58	92,171.58	-	122,895.42
Other Interprogram Charges						
Cost Recovery	580.55	2,885.72	4,161.41	8,657.16	(4,495.75)	11,542.86
	580.55	2,885.72	4,161.41	8,657.16	(4,495.75)	11,542.86
Other Expenses						
Consultant Fees 421 Outsource Lab Costs	-	750.00	-	2,000.00	(2,000.00)	2,500.00
Capital Asset Purchases	18,344.51	-	18,344.51	19,400.00	(1,055.49)	19,400.00
	18,344.51	750.00	18,344.51	21,400.00	(3,055.49)	21,900.00
TOTAL EXPENSES	49,648.92	34,359.58	114,677.50	122,228.74	(7,551.24)	156,338.28
SURPLUS (DEFICIT)	(3,119.84)	(3,375.01)	2,211.86	(5,375.03)	7,586.89	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

**Consolidated**

From Division  
To Division

430 Flood Control Structures - Category 1  
442 4.8 Administration

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	54,724.87	54,724.87	164,174.61	164,174.61	-	218,899.48
Matching Municipal Levy (Flood)	24,326.75	24,326.75	72,980.25	72,980.25	-	97,307.00
Provincial Grants	97,307.00	97,307.00	97,307.00	97,307.00	-	97,307.00
Municipal Grants	-	-	1,793.74	1,000.00	793.74	2,000.00
Miscellaneous Revenue	-	-	1,688.36	-	1,688.36	-
Use of Reserves	-	220,000.00	5,433.98	330,000.00	(324,566.02)	485,500.00
TOTAL REVENUE	176,358.62	396,358.62	343,377.94	665,461.86	(322,083.92)	901,013.48
EXPENSES:						
Wages and Interprogram Charges	91,444.98	83,770.81	225,449.13	251,312.43	(25,863.30)	335,083.20
	91,444.98	83,770.81	225,449.13	251,312.43	(25,863.30)	335,083.20
Other Interprogram Charges						
Cost Recovery	1,632.96	8,116.84	11,705.07	24,350.52	(12,645.45)	32,467.34
	1,632.96	8,116.84	11,705.07	24,350.52	(12,645.45)	32,467.34
Other Expenses						
Material&Supply	1,005.44	206,000.00	15,588.55	319,500.00	(303,911.45)	472,000.00
Corp Fleet Charge 437	2,256.73	3,040.74	7,815.39	9,122.22	(1,306.83)	12,162.94
Insurance	-	-	12,600.00	12,600.00	-	12,600.00
Taxes	477.46	600.00	928.86	1,200.00	(271.14)	1,200.00
Gain Loss on Disposal of Cap Asset	408.03	-	408.03	-	408.03	-
Capital Asset Purchases	7,088.60	20,000.00	12,522.58	30,000.00	(17,477.42)	35,500.00
	11,236.26	229,640.74	49,863.41	372,422.22	(322,558.81)	533,462.94
TOTAL EXPENSES	104,314.20	321,528.39	287,017.61	648,085.17	(361,067.56)	901,013.48
SURPLUS (DEFICIT)	72,044.42	74,830.23	56,360.33	17,376.69	38,983.64	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

443 Engineering Projects - Category 2 & 3

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Provincial Grants	-	-	21,632.47	-	21,632.47	-
Municipal Grants	5,009.16	800.00	7,071.66	2,400.00	4,671.66	27,800.00
TOTAL REVENUE	5,009.16	800.00	28,704.13	2,400.00	26,304.13	27,800.00
EXPENSES:						
Wages and Interprogram Charges	6,191.38	6,191.39	18,574.14	18,574.17	(0.03)	24,765.54
	6,191.38	6,191.39	18,574.14	18,574.17	(0.03)	24,765.54
Other Interprogram Charges						
	-	-	-	-	-	-
Other Expenses						
Material&Supply 443	5,146.54	758.62	28,841.51	2,275.84	26,565.67	3,034.46
	5,146.54	758.62	28,841.51	2,275.84	26,565.67	3,034.46
TOTAL EXPENSES	11,337.92	6,950.01	47,415.65	20,850.01	26,565.64	27,800.00
SURPLUS (DEFICIT)	(6,328.76)	(6,150.01)	(18,711.52)	(18,450.01)	(261.51)	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

630 Tiffin Education - Category 2 & 3

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	4,276.42	4,276.42	12,829.26	12,829.26	-	17,105.67
Provincial Grants	-	-	7,000.00	-	7,000.00	-
Contributions	550.00	5,100.00	2,004.50	15,100.00	(13,095.50)	20,000.00
Federal Sources	-	10,000.00	-	10,000.00	(10,000.00)	10,000.00
User Fees	29,496.88	82,625.00	370,078.41	260,541.66	109,536.75	323,500.00
Miscellaneous Revenue	-	-	5,133.93	-	5,133.93	-
TOTAL REVENUE	34,323.30	102,001.42	397,046.10	298,470.92	98,575.18	370,605.67
EXPENSES:						
Wages and Interprogram Charges	152,659.38	80,495.73	316,272.55	241,487.19	74,785.36	321,982.90
	152,659.38	80,495.73	316,272.55	241,487.19	74,785.36	321,982.90
Other Interprogram Charges						
Cost Recovery	2,563.43	10,405.69	15,985.89	31,217.07	(15,231.18)	41,622.77
	2,563.43	10,405.69	15,985.89	31,217.07	(15,231.18)	41,622.77
Other Expenses						
Staff Expense 630 Education	51.89	-	461.67	-	461.67	-
Memberships Prof.Dues 630	-	-	200.00	500.00	(300.00)	500.00
Staff Education/Training	-	-	304.79	-	304.79	-
Material&Supply 630	5,914.47	1,950.00	28,964.14	5,250.00	23,714.14	6,500.00
	5,966.36	1,950.00	29,930.60	5,750.00	24,180.60	7,000.00
TOTAL EXPENSES	161,189.17	92,851.42	362,189.04	278,454.26	83,734.78	370,605.67
SURPLUS (DEFICIT)	(126,865.87)	9,150.00	34,857.06	20,016.66	14,840.40	(0.00)

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

650 Workshop,Vehicle&Equip - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Miscellaneous Revenue	-	-	50.00	-	50.00	-
Use of Reserves	-	75,000.00	12,166.43	106,000.00	(93,833.57)	106,000.00
TOTAL REVENUE	-	75,000.00	12,216.43	106,000.00	(93,783.57)	106,000.00
EXPENSES:						
Wages and Interprogram Charges	27,289.07	27,289.07	81,867.21	81,867.21	-	109,156.29
	27,289.07	27,289.07	81,867.21	81,867.21	-	109,156.29
Other Interprogram Charges						
Cost Recovery	(32,238.96)	(40,789.07)	(111,648.49)	(135,167.21)	23,518.72	(173,756.29)
	(32,238.96)	(40,789.07)	(111,648.49)	(135,167.21)	23,518.72	(173,756.29)
Other Expenses						
Material&Supply 650	64.67	375.00	64.67	1,125.00	(1,060.33)	1,500.00
Insurance Corp 650	-	-	8,001.52	10,800.00	(2,798.48)	10,800.00
Hydro 650 Workshop	671.40	500.00	1,906.19	1,800.00	106.19	2,300.00
Fuel Oil Heating Propane Wksp	96.68	-	1,232.34	1,000.00	232.34	2,500.00
Maintenance Supplies 650	2,028.00	5,000.00	10,289.27	17,200.00	(6,910.73)	22,750.00
Uniform & Special Clothing Exp 650	-	250.00	-	250.00	(250.00)	250.00
Gas & Oil 650	3,674.37	7,375.00	9,922.52	21,125.00	(11,202.48)	24,500.00
Gain Loss on Disposal of Cap Asse	(1,585.23)	-	(1,585.23)	-	(1,585.23)	-
Capital Asset Purchases	-	75,000.00	12,166.43	106,000.00	(93,833.57)	106,000.00
	4,949.89	88,500.00	41,997.71	159,300.00	(117,302.29)	170,600.00
TOTAL EXPENSES	-	75,000.00	12,216.43	106,000.00	(93,783.57)	106,000.00
SURPLUS (DEFICIT)	-	-	(0.00)	(0.00)	0.00	0.00

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

660 Office Infrastructure - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
TOTAL REVENUE	-	-	-	-	-	-
EXPENSES:						
	-	-	-	-	-	-
Other Interprogram Charges						
Cost Recovery	(16,880.05)	(21,600.00)	(93,597.82)	(120,400.00)	26,802.18	(141,900.00)
	(16,880.05)	(21,600.00)	(93,597.82)	(120,400.00)	26,802.18	(141,900.00)
Other Expenses						
Material&Supply 660	-	-	2,991.74	2,500.00	491.74	3,000.00
Equipment Costs 660 Office	-	1,500.00	-	4,500.00	(4,500.00)	6,000.00
Insurance 660 Office	-	-	37,341.59	53,800.00	(16,458.41)	53,800.00
Taxes Corp Office	1,771.17	600.00	3,415.41	1,100.00	2,315.41	1,100.00
Hydro 660	6,032.53	6,500.00	20,508.08	19,500.00	1,008.08	26,000.00
Telephone 660 Corp Office	2,866.14	4,000.00	9,297.19	12,000.00	(2,702.81)	16,000.00
Office Expenses	1,364.54	3,500.00	6,463.79	10,500.00	(4,036.21)	14,000.00
Maintenance Supplies 660 Interior	1,408.71	1,250.00	3,269.06	3,750.00	(480.94)	5,000.00
Leases 660 Equipment	2,528.80	3,000.00	7,586.38	9,000.00	(1,413.62)	12,000.00
Internet Access 680 SCAN	908.16	1,250.00	2,724.58	3,750.00	(1,025.42)	5,000.00
	16,880.05	21,600.00	93,597.82	120,400.00	(26,802.18)	141,900.00
TOTAL EXPENSES	-	-	-	-	-	-
SURPLUS (DEFICIT)	-	-	-	-	-	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

661 Tiffin CA & Maintenance - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	45,412.80	45,412.80	136,238.40	136,238.40	-	181,651.18
User Fees	1,490.00	2,500.00	4,850.00	7,500.00	(2,650.00)	10,000.00
Miscellaneous Revenue	-	-	920.17	-	920.17	-
Use of Reserves	23,055.76	5,000.00	23,055.76	13,000.00	10,055.76	13,000.00
TOTAL REVENUE	69,958.56	52,912.80	165,064.33	156,738.40	8,325.93	204,651.18
EXPENSES:						
Wages and Interprogram Charges	34,333.10	33,289.75	94,883.08	99,869.25	(4,986.17)	133,159.01
	34,333.10	33,289.75	94,883.08	99,869.25	(4,986.17)	133,159.01
Other Interprogram Charges						
Cost Recovery	2,531.18	5,573.04	10,977.10	16,719.12	(5,742.02)	22,292.17
	2,531.18	5,573.04	10,977.10	16,719.12	(5,742.02)	22,292.17
Other Expenses						
Material&Supply	864.19	6,775.00	1,443.40	11,275.00	(9,831.60)	12,700.00
Equipment Costs 661	-	500.00	167.88	500.00	(332.12)	1,000.00
Insurance 661	-	-	1,145.88	1,400.00	(254.12)	1,400.00
Taxes Tiffin Conservation Area	-	-	-	200.00	(200.00)	500.00
Maintenance Supplies 661	6,227.28	5,650.00	18,212.80	19,450.00	(1,237.20)	24,300.00
Advertisement 661 Tiffin CA	-	-	-	500.00	(500.00)	500.00
Waste Services 661	1,378.60	750.00	4,613.52	2,050.00	2,563.52	2,800.00
Capital Asset Purchases	23,055.76	-	23,055.76	6,000.00	17,055.76	6,000.00
	31,525.83	13,675.00	48,639.24	41,375.00	7,264.24	49,200.00
TOTAL EXPENSES	68,390.11	52,537.79	154,499.42	157,963.37	(3,463.95)	204,651.18
SURPLUS (DEFICIT)	1,568.45	375.01	10,564.91	(1,224.97)	11,789.88	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

662 Tiffin CA & Maintenance - Category 2 & 3

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	3,697.06	3,697.06	11,091.18	11,091.18	-	14,788.23
Contributions	-	-	6,880.00	-	6,880.00	-
User Fees	100,929.25	59,000.00	153,993.18	105,600.00	48,393.18	169,100.00
Use of Reserves	-	-	-	1,500.00	(1,500.00)	1,500.00
TOTAL REVENUE	104,626.31	62,697.06	171,964.36	118,191.18	53,773.18	185,388.23
EXPENSES:						
Wages and Interprogram Charges	38,959.81	38,959.81	116,879.43	116,879.43	-	155,839.24
	38,959.81	38,959.81	116,879.43	116,879.43	-	155,839.24
Other Interprogram Charges						
Cost Recovery	751.86	3,737.25	5,389.38	11,211.75	(5,822.37)	14,948.99
	751.86	3,737.25	5,389.38	11,211.75	(5,822.37)	14,948.99
Other Expenses						
Material&Supply 662	165.25	1,600.00	9,182.93	10,650.00	(1,467.07)	12,300.00
Maintenance Supplies 662	478.28	800.00	478.28	1,950.00	(1,471.72)	2,300.00
	643.53	2,400.00	9,661.21	12,600.00	(2,938.79)	14,600.00
TOTAL EXPENSES	40,355.20	45,097.06	131,930.02	140,691.18	(8,761.16)	185,388.23
SURPLUS (DEFICIT)	64,271.11	17,600.00	40,034.34	(22,500.00)	62,534.34	0.00

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

670 Corporate Governance - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	94,302.41	94,302.41	282,907.23	282,907.23	-	377,209.64
TOTAL REVENUE	94,302.41	94,302.41	282,907.23	282,907.23	-	377,209.64
EXPENSES:						
Wages and Interprogram Charges	93,835.26	95,302.41	278,395.53	278,532.23	(136.70)	377,209.64
	93,835.26	95,302.41	278,395.53	278,532.23	(136.70)	377,209.64
Other Interprogram Charges						
Cost Recovery	(1,379.68)	(4,000.00)	(37,288.30)	(43,925.00)	6,636.70	(52,800.00)
	(1,379.68)	(4,000.00)	(37,288.30)	(43,925.00)	6,636.70	(52,800.00)
Other Expenses						
Memberships Prof.Dues 670	-	-	32,514.00	36,000.00	(3,486.00)	36,000.00
Member Education/Training	-	625.00	-	1,875.00	(1,875.00)	2,500.00
Material&Supply 670	686.91	875.00	1,229.58	2,625.00	(1,395.42)	3,500.00
Transportation 670 Municipal Officer Exp	1,159.92	1,500.00	3,763.73	3,000.00	763.73	6,000.00
Insurance 670 Directors Liab	-	-	4,292.69	4,800.00	(507.31)	4,800.00
	1,846.83	3,000.00	41,800.00	48,300.00	(6,500.00)	52,800.00
TOTAL EXPENSES	94,302.41	94,302.41	282,907.23	282,907.23	0.00	377,209.64
SURPLUS (DEFICIT)	-	-	(0.00)	-	(0.00)	-

**Nottawasaga Valley Conservation Authority**  
**Unaudited Statement of Operations**  
**For The 9 Periods Ending September 30, 2025**

Division

680 Corporate Administration - Category 1

	CURRENT QTR ACTUALS	CURRENT QTR BUDGET	ACTUAL YTD	BUDGET YTD	OVER (UNDER) YTD BUDGET	BUDGET 2025
REVENUE:						
Municipal Levy Non Match	160,773.77	160,773.77	482,321.31	482,321.31	-	643,095.08
Contributions	20.00	-	96.68	-	96.68	-
Investment Income	12,670.29	25,000.00	44,453.24	75,000.00	(30,546.76)	100,000.00
User Fees	13.54	-	209.86	-	209.86	-
Miscellaneous Revenue	5.00	-	10,363.34	-	10,363.34	-
TOTAL REVENUE	173,482.60	185,773.77	537,444.43	557,321.31	(19,876.88)	743,095.08
EXPENSES:						
Wages and Interprogram Charges	176,674.76	160,773.77	355,060.12	482,321.31	(127,261.19)	643,095.08
	176,674.76	160,773.77	355,060.12	482,321.31	(127,261.19)	643,095.08
Other Interprogram Charges						
Cost Recovery	-	875.00	-	(14,292.00)	14,292.00	(154,750.00)
	-	875.00	-	(14,292.00)	14,292.00	(154,750.00)
Other Expenses						
Staff Expense 680 Staff	906.03	1,500.00	2,276.54	4,500.00	(2,223.46)	6,000.00
Memberships Prof.Dues 680 Admin Staff	-	500.00	2,779.04	4,000.00	(1,220.96)	4,000.00
Staff Education/Training	3,252.25	5,750.00	17,458.09	22,750.00	(5,291.91)	29,000.00
Material&Supply	971.60	1,750.00	11,082.03	14,167.00	(3,084.97)	16,500.00
Legal Costs	1,272.00	250.00	1,375.80	750.00	625.80	1,000.00
Consultant Fees	-	-	3,526.00	2,000.00	1,526.00	2,000.00
Audit Fees	-	-	2,986.66	-	2,986.66	20,750.00
Interest & Bank Chgs 680	6,205.54	8,750.00	21,829.53	26,250.00	(4,420.47)	35,000.00
Uniform & Special Clothing Expense 680	1,175.57	1,500.00	1,390.16	4,500.00	(3,109.84)	6,000.00
Advertisement 680	1,390.74	3,625.00	7,398.62	10,875.00	(3,476.38)	14,500.00
Transfer to Reserves	-	-	-	-	-	120,000.00
	15,173.73	23,625.00	72,102.47	89,792.00	(17,689.53)	254,750.00
TOTAL EXPENSES	191,848.49	185,273.77	427,162.59	557,821.31	(130,658.72)	743,095.08
SURPLUS (DEFICIT)	(18,365.89)	500.00	110,281.84	(500.00)	110,781.84	-

## Attachment 2:

Please find attached a detailed third quarter analysis of budget variations, broken down by individual department. This provides a more granular view of spending and variances to support our ongoing budget planning and review.

### **Conservation Services:**

#### Forestry 110

- Forestry site visits are currently underway with the associated project development being undertaken by staff for the 2026 tree planting season. If there is interest in large-scale planting in your municipalities, please reach out to our Forestry staff.
- Some target species seed collection has been underway. Some seed sources matured earlier than anticipated which may result in lower than ideal diversity for future years tree planting. Staff will continue to work with suppliers to ensure watershed projects can still be implemented.

#### Conservation Lands – 150/151

- Thanks to \$26,000 support from the Rotary Club of Barrie, staff have been working on the installation of a boardwalk at the George Johnston Road – Canoe Corral in Minesing Wetlands. The 10-year objective of this project, staff envision an elevated, accessible viewing platform so visitors will be able to enjoy a bird's eye view of the wetlands.
- Staff continue to work on several acquisition projects with some good news anticipated for the next Board of Directors meeting.
- Muted fall colours have not impacted visitor numbers as visitors continue to regularly frequent watershed conservation areas in great numbers.

#### Tiffin CA – 661/662

- Staff are continuing to see a strong interest in events hosted at the Tiffin Centre and other conservation areas. Most weekends are fully booked with weddings or other events. Last minute events continue to be booked in available gaps.
- In collaboration with the Environmental Education department, staff are developing a winter wellness series, including a yoga/hike series for families. This program would offer environmental education programming to children while parents enjoy a relaxing yoga session. Additional information will be available once program details have been finalized.

- Program expenditures will continue to be monitored to ensure a balanced budget for 2025.

#### Corporate Workshop-Vehicle and equipment – 650

- Staff continue to complete in-house repairs and maintenance on equipment to reduce costs.
- Currently, there are no unanticipated expenses and staff anticipate a balanced budget.

#### Stewardship & Restoration – 120/121

- Staff are starting to wrap up the main river restoration construction season for the year.
  - At Sheldon Creek (Adjala-Tosorontio), we stabilized 208m created floodplains and wetland pockets, installed fencing to protect 500m from livestock, and created a livestock crossing.
  - Staff completed the side-channel project on the Mad River in the Carruther's Memorial Park (Clearview Township).
  - As part of the Nottawasaga River Restoration Program, an additional 158m of stream stabilization was complete, along with channel realignment, and creation of oxbow wetlands.
- Staff continue to investigate external funding opportunities for program delivery of 2025 projects and create a roster for 2026 projects.
- Staff continue to work with partners to finalize 2025 projects and program delivery and anticipate a balanced budget by year-end.

#### Tiffin Education – 630

- Staff are regrouping after the busy summer camp. Programs are currently being reviewed, and school groups are being booked for our 3-touch point SCDSB program delivery.
- The Nature School fall and winter programming for students aged 2.5 to 10 is being offered every Tuesday and Thursday. There will be additional programming available on Wednesdays for school-aged children (ages 6-10).
- Staff are collaborating on several initiatives, including the development of a workshop focused on the Great Lakes.
- Staff are seeking external funding to support the Indigenous education programming previously offered by the Simcoe District School Board.

### **Watershed Management:**

#### Planning – 310

- Planning Services user fee revenues as of September 30th are approximately \$760,721 (excluding levy and miscellaneous revenue). Based user-fee

revenues for planning applications and permit applications are trending below budget.

- Staff anticipate a deficit for the end of the year with less than budgeted revenues.

#### Engineering- 443

- No budget variances
- The NVCA is in its final year of a contract with the City of Barrie to maintain their rain gauge network.

#### Watershed Science – 420/421

- Category 1 budget is currently in deficit and expects to have a modest deficit at year end or a balanced budget. Category 2/3 programs are in surplus which is expected to increase by year end.

#### Flood Program - 430-440

- Flood has issued 9 flood messages this year to date. This includes: 1 spring safety message, 1 water safety message, 4 flood outlook, 2 flood watch, and 1 flood warning. The Flood budget is currently running a deficit and is expected to balance at year-end.

### **Corporate Services: GIS/IT 410/Governance 670/Admin 660/680**

#### GIS/Tech support - 410

- Current revenues and expenditures are tracking as anticipated.
- A small surplus is expected.

#### Governance 670

- A balanced budget is anticipated.

#### Corporate Admin 660 & 680

- Staff and administrative expenditures are tracking slightly below anticipated values, specifically in wages but are anticipated to even out by end of year with a slight surplus expected.
- The current wage surplus is due the timing of the hiring of the new CAO, Short Term disability claims, and the large payroll accrual at the end of 2024 that was reversed in 2025 and will be offset with the 2025-year end payroll accrual again.
- Staff are expecting a slight surplus at year end with controllable expenditures, however, that will be offset by the amortization expense which will cause an overall deficit.



Staff Report: 36-09-25-BOD

Date: 24/10/2025

To: Chair and Members of the Board of Directors

From: Maria Leung  
Senior Communications Specialist

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**SUBJECT: Communications Report – September 12, 2025 – October 10, 2025**

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**Recommendation**

**RESOLVED THAT: Staff Report No. 36-09-25-BOD regarding NVCA Communications – September 12, 2025 – October 10, 2025, be received.**

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Purpose of the Staff Report

This staff report presents a summary of NVCA media coverage and public outreach during the period of September 12, 2025 – October 10, 2025.

The following outlines the communications and media coverage during the period.

1. Flood Messages

No flood messages were issued in this reporting period.

2. Media coverage of NVCA news releases

Bass Pro Shops and Cabela's Outdoor Fund Supports Reshaping Rivers for Resiliency in the Nottawasaga Watershed, September 18, 2025

Communications Report – September 12, 2025 – October 10, 2025  
Staff Report No. 36-09-25-BOD

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Title	Media Outlet	Date	Reference
Bass Pro and Cabela's Funds River Revival in Nottawasaga	Springwater News	September 19, 2025	Laura Wensink River Restoration Technician
Conservation efforts ramp up in Nottawasaga watershed with new support	Barrie Today	September 20, 2025	Laura Wensink River Restoration Technician
Conservation efforts ramp up in Nottawasaga watershed with new support	Bradford Today	September 22, 2025	Laura Wensink River Restoration Technician
Conservation efforts ramp up in Nottawasaga watershed with new support	Innisfil Today	September 22, 2025	Laura Wensink River Restoration Technician
Conservation efforts ramp up in Nottawasaga watershed with new support	Collingwood Today	September 23, 2025	Laura Wensink River Restoration Technician
Funding announced to help restore several local waterways	FM 101 Milton	September 23, 2025	Laura Wensink River Restoration Technician
Funding announced to help restore several local waterways	FM 92 South Simcoe	September 23, 2025	Laura Wensink River Restoration Technician
Bass Pro Shops and Cabela's Outdoor Fund support reshaping rivers in the Nottawasaga watershed	New Tecumseth Times	October 2, 2025	Laura Wensink River Restoration Technician

Title	Media Outlet	Date	Reference
Support in reshaping rivers in the Nottawasaga watershed	Penicton Herald	October 2, 2025	Laura Wensink River Restoration Technician

NVCA's 2026 proposes leaner and more efficient budget, issued on September 30, 2025

Title	Media Outlet	Date	Reference
Nottawasaga Valley Conservation Authority unveils \$7.8M draft budget	Barrie Today	September 30, 2025	CAO Vincent Chair Scott
Nottawasaga Valley Conservation Authority unveils \$7.8M draft budget	Bradford Today	October 1, 2025	CAO Vincent Chair Scott
Nottawasaga Valley Conservation Authority unveils \$7.8M draft budget	Collingwood Today	October 1, 2025	CAO Vincent Chair Scott
Nottawasaga Valley Conservation Authority releases plans and budget for next year	October 1, 2025	FM 101 Milton	CAO Vincent Chair Scott
Nottawasaga Valley Conservation Authority unveils \$7.8M draft budget	October 1, 2025	Innisfil Today	CAO Vincent Chair Scott
Nottawasaga Valley Conservation Authority proposes budget	October 9, 2025	New Tecumseth Times	CAO Vincent Chair Scott

TD Tree Days returns to the Nottawasaga Watershed this fall, September 15, 2025

Title	Media Outlet	Date	Reference
NVCA and TD team up for tree planting sessions	Collingwood Today	September 15, 2025	Sarah Campbell, Aquatic Biologist
Tree-planting events will help naturalize landscapes for future generations	Bradford Today	September 18, 2025	Sarah Campbell, Aquatic Biologist
Tree-planting events will help naturalize landscapes for future generations	Innisfil Today	September 18, 2025	Sarah Campbell, Aquatic Biologist
Tree-planting event aims to restore natural areas and improve wildlife habitat	Turf & Rec	September 18, 2025	Sarah Campbell, Aquatic Biologist

Column: Disciplined Budgeting, Responsible Stewardship, issued on October 2, 2025

Title	Media Outlet	Date	Reference
COLUMN: NVCA budget balances core services, environmental protection	Bradford Today	October 4, 2025	Chair Scott
COLUMN: NVCA budget balances core services, environmental protection	Innisfil Today	October 4, 2025	Chair Scott
COLUMN: NVCA budget balances core services, environmental protection	Barrie Today	October 5, 2025	Chair Scott
COLUMN: NVCA budget balances core services, environmental protection	Orillia Matters	October 6, 2025	Chair Scott

All media releases can be found on [NVCA website under "News."](#)

### 3. Other Media Coverage

Title	Media Outlet	Date	Reference
Local conservation authority demanding change in recycling regulations	FM 92 South Simcoe	September 11, 2025	Chair Scott
New Mad River channel complete	Creemore Echo	September 19, 2025	Laura Wensink River Restoration Technician
NVCA takes 'businesslike review' of budget in effort to deliver more value	Barrie Today	September 24, 2025	Chair Scott  Ian Ockenden, manager of watershed science
'Delicate balance': Naturalist hosting walkabout focused on Oro Moraine	Barrie Today	September 25, 2025	
NVCA takes 'businesslike review' of budget in effort to deliver more value	Bradford Today	September 25, 2025	Chair Scott  Ian Ockenden, manager of watershed science
NVCA takes 'businesslike review' of budget in effort to deliver more value	Collingwood Today	September 25, 2025	Chair Scott  Ian Ockenden, manager of watershed science

Title	Media Outlet	Date	Reference
NVCA takes 'businesslike review' of budget in effort to deliver more value	Innisfil Today	September 25, 2025	Chair Scott  Ian Ockenden, manager of watershed science
Agency says 'businesslike review' of budget is effort to deliver more value	Orillia Matters	September 25, 2025	Chair Scott  Ian Ockenden, manager of watershed science
'Delicate balance': Naturalist hosting walkabout focused on Oro Moraine	Midland Today	September 27, 2025	
'Delicate balance': Naturalist hosting walkabout focused on Oro Moraine	Orillia Matters	September 27, 2025	
CONTACT Community Services welcomes new co-chairs	Bradford Today	September 29, 2025	Chair Scott
CONTACT Community Services welcomes new co-chairs	Innisfil Today	September 29, 2025	Chair Scott
Return of salmon to spawning spot draws crowd for educational event	Collingwood Today	October 1, 2025	

Title	Media Outlet	Date	Reference
Turtles, herons and a bald eagle's nest: Here's what I saw while paddling on the Nottawasaga River in Wasaga Beach	Simcoe.com	October 2, 2025	
Nottawasaga Valley Conservation Authority approves asset management plan	Hamilton Spectator	October 9, 2025	
NVCA releases September board meeting highlights	New Tecumseth Times	October 9, 2025	
Nottawasaga Valley Conservation Authority approves asset management plan	Penicton Herald	October 9, 2025	

DISCLAIMER: NVCA does not allege that the information provided in the media articles depicts accurate statements or testimonies on behalf of any individual named, and is not responsible for any misinterpretation of information or misquoted statement(s).

## 2. Other Communication/Media Outreach

- Ongoing – social media outreach (Facebook, Twitter, Instagram, LinkedIn)

## 3. Presentations/Displays/Key Events by NVCA staff

- September 26, 2025 – PA Day Camp Tiffin
- September 27, 2025 – NVCA Communications staff hosted a booth at Dufferin Farm Tour
- September 27th, 2025 – NVCA Education staff hosted an education booth at See the Salmon Run
- September 27, 2025 – NVCA Stewardship team delivered TD Tree Days volunteer event in Bob Geddes Park in Angus
- September 27, 2025 – NVCA Stewardship team delivered TD Tree Days volunteer event in Splitrock Narrows Nature Reserve in Mono
- October 9, 2025 - Turtle Habitat and Stream Rehabilitation on Beeton Creek

## Issues/Analysis

Media coverage regarding NVCA focused on watershed health and NVCA's efforts in improving customer service. There are no issues of concern at this time.

Impact on Authority Finances

Staff time to prepare this report is addressed in the 2025 budget.

Climate Change Implications

This staff report does not result in an increase in green house gases, temperature or precipitation exposure.

Reviewed by:  
*Original Signed by*  
Sheryl Flannagan  
Director, Corporate Services

Approved for submission by:  
*Original Signed by*  
Jennifer Vincent  
Chief Administrative Officer

Attachment 1 – Media Clippings for the period

## Local conservation authority demanding change in recycling regulations

September 11, 2025 by Cameron Wilkinson

FM 92 South Simcoe



The Nottawasaga Valley Conservation Authority (NVCA) is urging Ontario's Minister of the Environment, Conservation and Parks, the Honourable Todd McCarthy, to strengthen provincial recycling regulations that affect small businesses, community organizations, and local infrastructure.

In a letter sent this week, NVCA Chair and Bradford West Gwillimbury Councillor Jonathan Scott raised concerns about gaps in the current recycling framework. Without accessible services for smaller industrial, commercial, and institutional (IC&I) locations, the NVCA warns of increased risks of illegal dumping, blocked stormwater systems, degraded water quality, and heightened flood and erosion hazards.

*"Conservation authorities are on the front lines of protecting people, property and ecosystems from flooding and pollution," says Chair Scott. "When recycling isn't accessible, the environmental costs show up directly in our creeks, rivers and stormwater systems."*

The NVCA Board of Directors has endorsed the call for change, urging the Province to amend recycling regulations to include small IC&I locations under producer responsibility, expand IC&I waste separation requirements, and extend the Ontario Deposit Return Program to cover non-alcoholic beverage containers.

*"Alongside our member municipalities, we are worried about a loss of recycling services to our downtown small businesses and places of worship resulting from unintended consequences in provincial regulations," adds Chair Scott. "We hope the province will address these concerns."*

## **NVCA and TD team up for tree planting sessions**

TD Tree Days includes a planting day in Wasaga Beach and in Avening this fall

September 15, 2025

Collingwood Today



NVCA and TD volunteers at a TD Tree Day event in Creemore in 2024. Contributed photo

The local conservation authority is looking for volunteers to help plant trees this fall during upcoming TD Tree Days.

The Nottawasaga Valley Conservation Authority (NVCA) and TD Friends of the Environment Foundation will be hosting four TD Tree day events in Mono, Angus, Wasaga Beach and Creemore.

"Tree planting is one of the most impactful ways to support a healthy watershed," said Sarah Campbell, Aquatic Biologist at NVCA, and coordinator of this year's events. "TD Tree Days brings people together to make a lasting difference for our communities, wildlife, and water."

Volunteers from the general public and TD employees will be planting native trees and shrubs during the four area events.

The Sept. 20 event in Mono and the Sept. 27 event in Angus are currently full, but there are spots left for the planting at Carruthers Park in Avening and at the Wasaga Beach Sports Park. Both the Wasaga and Avening event take place Oct. 18 from 9 a.m. to noon.

You can sign up [online](#).

Since launching in 2010, TD Tree Days has engaged thousands of volunteers to plant more than 550,000 trees across Canada and abroad. This fall, TD volunteers and community members across the Nottawasaga watershed will plant nearly 1,000 trees as part of the program.

NVCA is now booking for 2026 tree planting and stewardship projects.

Landowners interested in planting trees and shrubs along streams or wetlands on their property can contact NVCA at 705-424-1479 to arrange a site visit and learn about available funding.

Volunteers interested in tree planting and other environmental projects can visit [www.nvca.on.ca](http://www.nvca.on.ca) to learn more.

## **Tree-planting events will help naturalize landscapes for future generations**

Nottawasaga Valley Conservation Authority partnering with TD Friends of the Environment Foundation this fall on four events across the region

September 18, 2025

Bradford Today



NVCA and TD volunteers at a TD Tree Day event in Creemore in 2024. Supplied photo

### **NEWS RELEASE**

#### **NOTTAWASAGA VALLEY CONSERVATION AUTHORITY**

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This September and October, the Nottawasaga Valley Conservation Authority (NVCA) is working with TD Friends of the Environment Foundation to deliver four TD Tree Days events in Mono, Angus, Wasaga Beach and Creemore.

With events planned for Sept. 20, Sept. 27 and two on Oct. 18, the

NVCA invites families, individuals, groups and other volunteers to join forces to restore natural areas, improve wildlife habitat and enhance water quality through the planting of native trees and shrubs.

These events also provide a meaningful opportunity for participants to connect with their local environment and learn more about the role trees play in keeping rivers, streams and wetlands healthy.

"Tree planting is one of the most impactful ways to support a healthy watershed," said Sarah Campbell, aquatic biologist at the NVCA and co-ordinator of this year's events. "TD Tree Days brings people together to make a lasting difference for our communities, wildlife and water."

Native trees and shrubs planted at these events will help filter runoff before it enters waterways, provide shade to keep stream temperatures cool for fish, and create important habitat for local birds and other wildlife. Beyond their ecological role, the plantings also help naturalize landscapes for future generations to enjoy.

Since launching in 2010, TD Tree Days has engaged thousands of volunteers to plant more than 550,000 trees across Canada and abroad. This fall, TD volunteers and community members across the Nottawasaga watershed will plant nearly 1,000 trees as part of the program.

"TD Tree Days are a wonderful example of how communities and organizations can come together for nature," added Campbell. "The trees planted this fall will support the Nottawasaga watershed for decades to come."

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September 18, 2025

Innisfil Today



NVCA and TD volunteers at a TD Tree Day event in Creemore in 2024. Supplied photo

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## Ontario steps up the fight against the most invasive plant in the province

September 18, 2025 by Mike Pearson

InsideHalton.com



*Phragmites, or European common reeds, often grow near roadsides.  
Mike Adler Metroland*

Ontario has announced dozens of new projects to combat one of the province's worst invasive plants.

The Ontario Phragmites Action program is supporting 87 new invasive phragmites management projects funded through the Invasive Phragmites Control Fund, a partnership between the Ontario Ministry of Natural Resources, the Invasive Species Centre and the Nature Conservancy of Canada.

The province previously allocated [\\$11 million](#) to the Invasive Phragmites Control Fund over three years.

### Impact of phragmites

Phragmites, also known as European common reed, appears in dense, tall patches. The reed can clog drainage ditches, block sightlines for drivers, disrupt turtle nesting habitats and overwhelm native plant species.

The Invasive Species Centre estimates it costs about \$1,100 to manage one linear kilometre of phragmites in roadside ditches.

The plant alters wildlife habitat and impacts biodiversity. Biochemicals released from its roots can choke out surrounding plants, creating ecological concerns.

In a news release, the Invasive Species Centre said phragmites is widely considered to be Ontario's worst invasive plant. It spreads through seeds and root fragments, which can be transported by wind, water, vehicles, heavy machinery and human activity.



"Dude, where's my dock?" campaign encourages community members to help prevent to spread of this

"Addressing this invasive species proactively helps avoid substantial costs, including reduced agricultural yields, obstructed public access to

waterways, increased flooding, higher roadside maintenance expenses, and lost tourism revenue,” said Colin Cassin, Invasive Species Centre executive director.

### **Funded projects**

Since 2019, the Invasive Phragmites Control Fund has funded more than 131 projects that help protect natural spaces in Ontario from the impacts of phragmites. This year, the fund is supporting several organizations in central Ontario, including the following:

- Alderville Black Oak Savanna
- Central Lake Ontario Conservation Authority
- City of Niagara Falls
- County of Peterborough
- Credit Valley Conservation Authority
- Curve Lake First Nation
- Friends of Second Marsh
- Georgian Bay Forever
- Haliburton Highlands Land Trust
- Hamilton Conservation Foundation
- Kawartha Land Trust
- Moose Deer Point First Nation Lands Department
- Near North Environmental Centre
- Niagara College (Shriner)
- Niagara College (Smith)
- Niagara Peninsula Conservation Authority
- Nottawasaga Valley Conservation Authority
- Rama First Nation
- Regional Municipality of Durham
- Seguin Township
- Severn Sound Environmental Association and Municipal Partners

- The Corporation of the City of Mississauga
- The Corporation of the Township of Chisholm
- Toronto and Region Conservation Authority (TRCA)
- Town of Ajax
- Town of Pelham
- Township of Uxbridge

### **Dozens of projects now underway**

Ontario Natural Resources Minister Mike Harris said more than 80 phragmites control projects are now underway across the province.

“By investing in the management of invasive phragmites, our government is taking decisive action to protect Ontario’s wetlands, roadways, and community spaces,” he said.

The phragmites control initiative works with municipalities, conservation authorities, Indigenous communities and incorporated not-for-profit organizations for on-the-ground action.

In Durham Region, for example, program partners are developing the first comprehensive invasive phragmites management plan across all eight local municipalities.

The project will map and prioritize phragmites populations by collecting existing data, conducting geographic information system analysis, verifying field conditions and drafting a strategic plan by winter 2025-2026. The resulting plan will guide collaborative, practical, and

regionwide control efforts, define partner roles, and support long-term management of invasive phragmites in the region.

### **How to report sightings**

Learn how to recognize invasive phragmites by visiting the Ontario Phragmites Action program [website](#).

Report sightings of invasive phragmites through the [EDDMapS](#) or [iNaturalist](#) websites and mobile device applications. Your report should include an accurate location of the sighting, complete with photos.

## **Tree-planting event aims to restore natural areas and improve wildlife habitat**

Native trees and shrubs to also improve water quality

September 18, 2025

Turf & Rec



This September and October, the Nottawasaga Valley Conservation Authority (NVCA) is working with TD Friends of the Environment Foundation to deliver four TD Tree Days events in Mono, Angus, Wasaga Beach and Creemore.

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"Tree planting is one of the most impactful ways to support a healthy watershed," Sarah Campbell, aquatic biologist at NVCA, and co-ordinator of this year's events, said. "TD Tree Days brings people together to make a lasting difference for our communities, wildlife, and water."

Native trees and shrubs planted at these events will help filter runoff before it enters waterways, provide shade to keep stream temperatures cool for fish, and create important habitat for local birds and other wildlife. Beyond their ecological role, the plantings also help naturalize landscapes for future generations to enjoy.

Since launching in 2010, TD Tree Days has engaged thousands of volunteers to plant more than 550,000 trees across Canada and abroad. This fall, TD volunteers and community members across the Nottawasaga watershed will plant nearly 1,000 trees as part of the program.

"TD Tree Days are a wonderful example of how communities and organizations can come together for nature," Campbell added. "The trees planted this fall will support the Nottawasaga Watershed for decades to come."

NVCA is now booking for 2026 tree planting and stewardship projects. Landowners interested in planting trees and shrubs along streams or wetlands on their property can contact NVCA at 705-424-1479 to arrange a site visit and learn about available

funding. Volunteers interested in tree planting and other environmental projects can visit [www.nvca.on.ca](http://www.nvca.on.ca) to learn more.

## **New Mad River channel complete**

September 19, 2025 by Bonnie MacPherson

Creemore Echo



The Nottawasaga Valley Conservation Authority (NVCA) has wrapped up its latest project at Carruthers Memorial Park in Avening.

A 125-metre side channel has been constructed in the area to restore natural flow patterns to the river.

Laura Wensink of the NVCA says the Mad River often splits into two or three channels as is typical for a shallow river. At some point, prior to the 1980s, portions of the river were excavated to straighten its path, resulting in a loss of fish habitat and an increase in erosion.

"They altered naturally occurring river patterns with islands and large mid-stream boulders," said Wensink. "When we studied the river further upstream from where this straightening occurred, we found more fish species and a healthier rainbow trout population."

The conservation authority has undertaken several projects in

Carruthers Park since 2023 including a major bank stabilization and tree planting to diversify the plant stock. The most recent work involved creation of a side channel roughly two metres wide which will divert up to one-fifth of the river's flow. Wensink says the overarching goal is to diversify habitat and encourage biodiversity, keeping the river healthy for all users.

The value of this year's work at Carruthers Park is roughly \$25,000 which Wensink says was supported by donors including Bass Pro and Cabella's, the Township of Clearview, TD Bank and the Friends of the Mad River.

Volunteers are invited to join in a day of tree planting at the park on Saturday, Oct. 18 as part of TD Tree Days. For sign up information, visit [events@nvca.on.ca](mailto:events@nvca.on.ca).

## **Bass Pro and Cabela's Funds River Revival in Nottawasaga**

September 19, 2025

Springwater News

UTOPIA, Ontario – The Nottawasaga Valley Conservation Authority (NVCA) is proud to announce support from Bass Pro Shops and the Cabela's Outdoor Fund for the Reshaping Rivers for Resiliency project—an ambitious initiative aimed at restoring river ecosystems in the heart of the Nottawasaga watershed.

Part of NVCA's award-winning Nottawasaga River Restoration Program (NRRP), now in its eighth year, the project restores habitat for native and sport fish such as Rainbow Trout, Brown Trout, Chinook Salmon, and species at risk by improving degraded rivers and engaging communities through hands-on action.

Funding supports restoration at three key sites: the Nottawasaga River near Alliston, Sheldon Creek in Adjala-Tosorontio, and the Mad River at Carruthers Memorial Park in Clearview Township, along with fall tree planting events.

"Restoring our rivers means creating a more resilient watershed," said Laura Wensink, River Restoration Technician with NVCA. "This grant is helping reshape damaged rivers into thriving ecosystems—and creating real opportunities for the community to be part of that story."

Through summer and fall 2025, work will include stabilizing eroding banks, creating an oxbow wetland for amphibians, birds, and juvenile fish and rebuilding a side channel for young trout. Native trees and vegetation will be planted to cool water and stabilize soils, with volunteers joining restoration and stewardship activities.

These efforts will enhance nearly four hectares of aquatic and riparian habitat, protect another four from degradation, and prevent over 1,100 tonnes of soil from entering the river—reducing sediment and phosphorus pollution and improving water quality.

At Carruthers Memorial Park, a straightened stretch of the Mad River will be re-naturalized. On the upper Nottawasaga River, restoration will reconnect the river with its floodplain, stabilize banks, and create a new wetland. Tree planting and bank repairs along Sheldon Creek will protect the river from livestock impacts.

This partnership between NVCA and Bass Pro Shops and Cabela's Outdoor Fund supports the shared mission to inspire people to enjoy, love, and conserve the outdoors. Volunteer events will highlight the Outdoor Fund's contribution, linking conservation with outdoor recreation.

Community members can join three upcoming restoration events. Dates and registration will be posted on NVCA's website and social media as scheduled. Learn more at [nvca.on.ca](https://nvca.on.ca).

## Conservation efforts ramp up in Nottawasaga watershed with new support

Grant from Bass Pro Shops and Cabela's Outdoor Fund 'helping reshape damaged rivers into thriving ecosystems,' says NVCA official

September 20, 2025

Barrie Today



*1 / 2 Volunteers plant trees as part of a Nottawasaga Valley Conservation Authority restoration project supported by the Bass Pro Shops and Cabela's Outdoor Fund. Image supplied by the Nottawasaga Valley Conservation Authority*



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### NEWS RELEASE

#### NOTTAWASAGA VALLEY

#### CONSERVATION AUTHORITY

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Funding supports restoration at three key sites: the Nottawasaga River near Alliston, Sheldon Creek in Adjala-Tosorontio, and the Mad River at Carruthers Memorial Park in Clearview Township, along with fall tree-planting events.

"Restoring our rivers means creating a more resilient watershed," said Laura Wensink, river restoration technician with NVCA. "This grant is helping

reshape damaged rivers into thriving ecosystems — and creating real opportunities for the community to be part of that story.”

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## Conservation efforts ramp up in Nottawasaga watershed with new support

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September 22, 2025

Bradford Today



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## **Funding announced to help restore several local waterways**

September 23, 2025 by Cameron Wilkinson

FM 92 South Simcoe



*Volunteers help to plant trees on an NVCA restoration project funded by Bass Pro Shops and Cabela's Outdoor Fund.*

The Nottawasaga Valley Conservation Authority (NVCA) is receiving support from Bass Pro Shops and the Cabela's Outdoor Fund for its *Reshaping Rivers for Resiliency* project, an initiative aimed at restoring river ecosystems across the Nottawasaga watershed.

The project is part of NVCA's award-winning Nottawasaga River Restoration Program (NRRP), now in its eighth year. Restoration efforts will focus on three key sites:

- Nottawasaga River near Alliston
- Sheldon Creek in Adjala-Tosorontio

- Mad River at Carruthers Memorial Park in Clearview Township

Work will include stabilizing eroding banks, creating wetlands and side channels for fish and wildlife, and planting native vegetation to improve water quality and habitat.

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To learn more, click [here](#).

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FM 101 Milton



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## **NVCA takes 'businesslike review' of budget in effort to deliver more value**

Conservation authority chair says they have 'streamlined internal accounts to improve transparency and operate more efficiently'

September 24, 2025 by Wayne Doyle

Barrie Today



*Ian Ockenden, manager of watershed science with the Nottawasaga Valley Conservation Authority, demonstrates taking a water sample in this file photo. Wayne Doyle/BarrieToday*

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Dogged by complaints over the past couple of years from township officials and residents in the region about [turnaround times for permits](#), a lack of transparency and rising costs,

the NVCA has put together a draft budget that the chair of the organization believes is more in line with what taxpayers and municipal officials are looking for.

"I'm proud of this draft budget," Jonathan Scott, a councillor in Bradford West Gwillimbury and chair of the NVCA, said in an email to *BarrieToday*. "It responsibly, manageably, invests in our core operations with a modest increase in line with our commitment and reduces discretionary costs significantly.

"This approach of taking a businesslike review of our budget delivers greater value for taxpayers and demonstrates how NVCA is committed to strict fiscal discipline and prudent budgeting," he added.

According to the draft budget, the NVCA is looking at a 2026 draft operating levy of just over \$3.7 million, an increase of \$119,307, slightly more than three per cent over 2025's operating levy of \$3,585,281 and a substantial decrease — \$280,000 — from 2025's operating levy increase of \$399,981.

The operating levy covers what are known as Category 1 services, which includes provincially mandated services under the Conservation Authorities Act that support watershed management and natural hazard protection.

Ontario conservation authorities divide costs among municipalities using methods prescribed in provincial

regulations, primarily the modified current value assessment (MCVA) method, which calculates a municipality's share based on its share of the total modified property value within the authority's jurisdiction, and the benefit-based method, where costs are divided according to the benefit each municipality derives from a program or service.

Locally, Essa Township's proposed fee for 2026 is \$249,704 — a \$6,077 increase over 2025's operating levy; Oro-Medonte Township's proposed fee is \$268,797 — a \$4,895 increase; and Springwater Township's proposed fee is \$289,865 — an \$11,748 increase.

In addition to the operating levy, each municipality is responsible for paying a capital asset levy, which funds the asset management plan, known as AMP, which is shared by the municipal partners based on their modified apportionment percentage.

For the 2026 budget, the NVCA is reducing municipal levy support for what are known as Category 2 and 3 programs by \$112,457, primarily due to the reclassification of certain restoration services — previously under Category 3 — that now fall under Category 1 due to their direct hazard mitigation benefits.

"These changes are the result of a thorough review and strategic reclassification with no elimination of services and reflect exactly what our municipalities asked us to do," Scott said. "We reclassified core stewardship

and restoration work, such as floodplain reconnection and erosion mitigation, from Category 3 into Category 1, where they more appropriately reflect conservation authority program direction under Ontario Regulation 686/21.

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The result, he says, is a 31 per cent reduction in Category 3 charges and a modest, predictable, year-over-year proposed increase to Category 1.

For 2026, the capital asset levy is \$234,005.

Essa's share of the capital asset levy is \$15,771, bringing its total proposed cost for 2026 to \$265,476. Essa paid \$257,662.80 in 2025.

Oro-Medonte's share is \$16,988, bringing its 2026 total to \$285,786. Oro-Medonte opted out of Category 3 services last year and was charged \$250,299.

Springwater's share is \$18,299, bringing its 2026 total to \$308,164. Like Oro-Medonte, Springwater opted out of Category 3 services last year and was charged \$263,788.

"We've kept these figures clear and transparent, so municipalities know exactly how their investment supports operations and how much goes to long-term asset renewal," Scott said. "We committed to hold the levy increase to roughly three per cent.

“Through a careful, rigorous review of our finances, we’ve delivered on that commitment in this draft budget, ensuring value for taxpayers and responsible management of public funds,” he added.

## **'Delicate balance': Naturalist hosting walkabout focused on Oro Moraine**

'Every resident of Simcoe County that cares about clean water sources and the rare species they support should be on this field trip,' Bob Bowles says of Sunday's event

September 25, 2025 by Wayne Doyle

Barrie Today



*Local naturalist Bob Bowles, shown in a file photo, will be hosting a walking tour on Sunday regarding the Oro Moraine. Wayne Doyle/BarrieToday*

In a perfect world, the Bob Bowles-led walk in the Copeland Forest this Sunday will be filled with land planners, policy makers and politicians.

It probably won't pan out that way, but those are the folks Bowles thinks would benefit most from the immersive session, which begins at 10 a.m. at Vicki Tree Yoga and Wellness at 3626 Line 5 N., in Oro-Medonte.

"Every resident of Simcoe County that cares about clean water sources and the rare species they support should be on this field trip, since if we lose this source of clean, fresh water, it will affect us all," Bowles told *BarrieToday*.

"Most of all, politicians and policy makers and land planners should be on this walk so they fully realize what we have to lose if we damage the moraine by development," he added.

Bowles, an [award-winning](#) writer, artist, photographer and naturalist, is founder and co-ordinator of the Ontario Master Naturalist Certificate program offered at Lakehead University in Orillia.

He has spent years investigating element occurrences and conducting biological inventories for the Ministry of Natural Resources, Tiny Marsh, Minesing Wetland complex, Severn Sound Environmental Association, Nottawasaga Valley Conservation Authority, Wye Marsh and Environmental Defense.

He has a particular passion for the Oro Moraine, one of the most important geological features in the area.

"Residents of Simcoe County, or even all of Ontario, need to understand how important moraines are as sources of clear, clean, filtered drinking water, one of the purest water sources in the world," Bowles said.

To get a thorough understanding of the importance of moraines, it's

important to know how they were formed.

Bowles provided a brief history lesson.

"The Earth has gone through five to six ice ages over time, the most recent one was called the Laurentide Ice Age in Canada and the Wisconsin Glacier in the United States," he said.

When it started to melt about 22,000 years ago, this area of Canada and the northern United States were covered with a blanket of ice 1.6 kilometres thick in some places.

As the Earth warmed, the ice started to melt and created glacial lakes like Glacial Lake Algonquin in our area.

The ice broke into large pieces which created features like eskers (a long, narrow, winding ridge of stratified sand and gravel formed by melt-water streams flowing through tunnels or channels within or beneath a glacier), drumlins (a streamlined, elongated hill of glacial drift formed beneath a flowing ice sheet, with a teardrop shape that indicates the direction of past ice movement), as well as kames and kettle lakes (irregularly shaped mounds), with hills (kames) interspersed with depressions and hollows (kettles) on the Earth's surface.

But one of the most important of these features was the moraine.

The Oro Moraine, specifically, was formed more than 12,000 years ago and has slow-moving, deep aquifers at

different levels that supply the water to the surface and create the headwaters of the many creeks and rivers in the area.

"These underground aquifers of ground water need to be recharged and there are certain recharge areas with rain and surface water can recharge them," he said. "We do not know the extent of the groundwater of the aquifers.

"In fact, we know very little about groundwater, where and how it moves around aquitards and aquifers," Bowles added.

(An aquitard is a geological layer, such as clay or silt, that slows the movement of groundwater and separates aquifers, preventing water from easily moving from one aquifer to another.)

This lack of understanding is one of the primary reasons why Bowles urges caution when it comes to building on or around the Oro Moraine,

"The fact that we know very little about the movement and supply of groundwater and how well the aquifers are recharged, we need to be very careful with development and alterations on and around moraines," he said. "Building on the moraine, water-taking from the moraine and paved infrastructure on the moraine can upset this delicate balance and could limit or end the supply of water from the aquifers."

Bowles cautions that water is not an infinite resource and if we were to lose it, we would never get it back.

"It is a delicate balance that has worked for thousands of years, but there is more pressure on these features now with increased human populations and more building projects," he said.

"One of the last features to develop would be a moraine, since if we alter and lose the moraine, we lose all the surrounding headwater of creeks and rivers and the many wetland basins that surround the moraine," Bowles added. "We would never get these features, and the flora and fauna they support, back."

The two-hour hike will afford participants the opportunity to learn about the features of the moraine, the land formations, the water sources and many of the rare and unusual species of flora and fauna that live on the moraine.

The hike, sponsored by the Engaging Residents of Oro-Medonte Facebook group, is free and all you have to do is pre-register by emailing [erom.info4u@gmail.com](mailto:erom.info4u@gmail.com).

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Bradford Today



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"We've kept these figures clear and transparent, so municipalities know exactly how their investment supports operations and how much goes to long-term asset renewal," Scott said. "We committed to hold the levy increase to roughly three per cent.

“Through a careful, rigorous review of our finances, we’ve delivered on that commitment in this draft budget, ensuring value for taxpayers and responsible management of public funds,” he added.

## **NVCA takes 'businesslike review' of budget in effort to deliver more value**

Conservation authority chair says they have 'streamlined internal accounts to improve transparency and operate more efficiently'

September 25, 2025 by Wayne Doyle

Innisfil Today



*Ian Ockenden, manager of watershed science with the Nottawasaga Valley Conservation Authority, demonstrates taking a water sample in this file photo. Wayne Doyle/BarrieToday*

When they gather Friday to discuss the draft budget they've put together for next year, the folks from the Nottawasaga Valley Conservation Authority (NVCA) will be moving forward with a level of confidence they haven't had for quite some time.

Dogged by complaints over the past couple of years from township officials and residents in the region about [turnaround times for permits](#), a lack of transparency and rising costs,

the NVCA has put together a draft budget that the chair of the organization believes is more in line with what taxpayers and municipal officials are looking for.

"I'm proud of this draft budget," Jonathan Scott, a councillor in Bradford West Gwillimbury and chair of the NVCA, said in an email to *BarrieToday*. "It responsibly, manageably, invests in our core operations with a modest increase in line with our commitment and reduces discretionary costs significantly.

"This approach of taking a businesslike review of our budget delivers greater value for taxpayers and demonstrates how NVCA is committed to strict fiscal discipline and prudent budgeting," he added.

According to the draft budget, the NVCA is looking at a 2026 draft operating levy of just over \$3.7 million, an increase of \$119,307, slightly more than three per cent over 2025's operating levy of \$3,585,281 and a substantial decrease — \$280,000 — from 2025's operating levy increase of \$399,981.

The operating levy covers what are known as Category 1 services, which includes provincially mandated services under the Conservation Authorities Act that support watershed management and natural hazard protection.

Ontario conservation authorities divide costs among municipalities using methods prescribed in provincial

regulations, primarily the modified current value assessment (MCVA) method, which calculates a municipality's share based on its share of the total modified property value within the authority's jurisdiction, and the benefit-based method, where costs are divided according to the benefit each municipality derives from a program or service.

Locally, Essa Township's proposed fee for 2026 is \$249,704 — a \$6,077 increase over 2025's operating levy; Oro-Medonte Township's proposed fee is \$268,797 — a \$4,895 increase; and Springwater Township's proposed fee is \$289,865 — an \$11,748 increase.

In addition to the operating levy, each municipality is responsible for paying a capital asset levy, which funds the asset management plan, known as AMP, which is shared by the municipal partners based on their modified apportionment percentage.

For the 2026 budget, the NVCA is reducing municipal levy support for what are known as Category 2 and 3 programs by \$112,457, primarily due to the reclassification of certain restoration services — previously under Category 3 — that now fall under Category 1 due to their direct hazard mitigation benefits.

"These changes are the result of a thorough review and strategic reclassification with no elimination of services and reflect exactly what our municipalities asked us to do," Scott said. "We reclassified core stewardship

and restoration work, such as floodplain reconnection and erosion mitigation, from Category 3 into Category 1, where they more appropriately reflect conservation authority program direction under Ontario Regulation 686/21.

"We also streamlined internal accounts to improve transparency and operate more efficiently," he added.

The result, he says, is a 31 per cent reduction in Category 3 charges and a modest, predictable, year-over-year proposed increase to Category 1.

For 2026, the capital asset levy is \$234,005.

Essa's share of the capital asset levy is \$15,771, bringing its total proposed cost for 2026 to \$265,476. Essa paid \$257,662.80 in 2025.

Oro-Medonte's share is \$16,988, bringing its 2026 total to \$285,786. Oro-Medonte opted out of Category 3 services last year and was charged \$250,299.

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## Agency says 'businesslike review' of budget is effort to deliver more value

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September 25, 2025 by Wayne Doyle

Orillia Matters



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## **'Delicate balance': Naturalist hosting walkabout focused on Oro Moraine**

'Every resident of Simcoe County that cares about clean water sources and the rare species they support should be on this field trip,' Bob Bowles says of Sunday's event

September 27, 2025 by Wayne Doyle

Midland Today



*Local naturalist Bob Bowles, shown in a file photo, will be hosting a walking tour on Sunday regarding the Oro Moraine. Wayne Doyle/BarrieToday*

In a perfect world, the Bob Bowles-led walk in the Copeland Forest this Sunday will be filled with land planners, policy makers and politicians.

It probably won't pan out that way, but those are the folks Bowles thinks would benefit most from the immersive session, which begins at 10 a.m. at Vicki Tree Yoga and Wellness at 3626 Line 5 N., in Oro-Medonte.

"Every resident of Simcoe County that cares about clean water sources and the rare species they support should be on this field trip, since if we lose this source of clean, fresh water, it will affect us all," Bowles told *BarrieToday*.

"Most of all, politicians and policy makers and land planners should be on this walk so they fully realize what we have to lose if we damage the moraine by development," he added.

Bowles, an [award-winning](#) writer, artist, photographer and naturalist, is founder and co-ordinator of the Ontario Master Naturalist Certificate program offered at Lakehead University in Orillia.

He has spent years investigating element occurrences and conducting biological inventories for the Ministry of Natural Resources, Tiny Marsh, Minesing Wetland complex, Severn Sound Environmental Association, Nottawasaga Valley Conservation Authority, Wye Marsh and Environmental Defense.

He has a particular passion for the Oro Moraine, one of the most important geological features in the area.

"Residents of Simcoe County, or even all of Ontario, need to understand how important moraines are as sources of clear, clean, filtered drinking water, one of the purest water sources in the world," Bowles said.

To get a thorough understanding of the importance of moraines, it's

important to know how they were formed.

Bowles provided a brief history lesson.

"The Earth has gone through five to six ice ages over time, the most recent one was called the Laurentide Ice Age in Canada and the Wisconsin Glacier in the United States," he said.

When it started to melt about 22,000 years ago, this area of Canada and the northern United States were covered with a blanket of ice 1.6 kilometres thick in some places.

As the Earth warmed, the ice started to melt and created glacial lakes like Glacial Lake Algonquin in our area.

The ice broke into large pieces which created features like eskers (a long, narrow, winding ridge of stratified sand and gravel formed by melt-water streams flowing through tunnels or channels within or beneath a glacier), drumlins (a streamlined, elongated hill of glacial drift formed beneath a flowing ice sheet, with a teardrop shape that indicates the direction of past ice movement), as well as kames and kettle lakes (irregularly shaped mounds), with hills (kames) interspersed with depressions and hollows (kettles) on the Earth's surface.

But one of the most important of these features was the moraine.

The Oro Moraine, specifically, was formed more than 12,000 years ago and has slow-moving, deep aquifers at

different levels that supply the water to the surface and create the headwaters of the many creeks and rivers in the area.

"These underground aquifers of ground water need to be recharged and there are certain recharge areas with rain and surface water can recharge them," he said. "We do not know the extent of the groundwater of the aquifers.

"In fact, we know very little about groundwater, where and how it moves around aquitards and aquifers," Bowles added.

(An aquitard is a geological layer, such as clay or silt, that slows the movement of groundwater and separates aquifers, preventing water from easily moving from one aquifer to another.)

This lack of understanding is one of the primary reasons why Bowles urges caution when it comes to building on or around the Oro Moraine,

"The fact that we know very little about the movement and supply of groundwater and how well the aquifers are recharged, we need to be very careful with development and alterations on and around moraines," he said. "Building on the moraine, water-taking from the moraine and paved infrastructure on the moraine can upset this delicate balance and could limit or end the supply of water from the aquifers."

Bowles cautions that water is not an infinite resource and if we were to lose it, we would never get it back.

"It is a delicate balance that has worked for thousands of years, but there is more pressure on these features now with increased human populations and more building projects," he said.

"One of the last features to develop would be a moraine, since if we alter and lose the moraine, we lose all the surrounding headwater of creeks and rivers and the many wetland basins that surround the moraine," Bowles added. "We would never get these features, and the flora and fauna they support, back."

The two-hour hike will afford participants the opportunity to learn about the features of the moraine, the land formations, the water sources and many of the rare and unusual species of flora and fauna that live on the moraine.

The hike, sponsored by the Engaging Residents of Oro-Medonte Facebook group, is free and all you have to do is pre-register by emailing [erom.info4u@gmail.com](mailto:erom.info4u@gmail.com).

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## **CONTACT Community Services welcomes new co-chairs**

Jonathan Scott and Katherine Pressnail succeed Jennifer Lloyd as board chairs

September 29, 2025

Bradford Today



Jonathan Scott and Katherine Pressnail are co-chairs of the CONTACT Community Services board of directors. Images supplied by CONTACT Community Services  
NEWS RELEASE

CONTACT COMMUNITY SERVICES  
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CONTACT Community Services is pleased to announce the election of Jonathan Scott and Katherine Pressnail as co-chairs of its board of directors at the organization's annual general meeting.

They succeed Jennifer Lloyd, who has completed her term as chair after years of dedicated and impactful service on the board.

During her tenure, Lloyd oversaw the hiring of a new executive director, led

CONTACT's expansion into Collingwood, and provided extensive guidance to strengthen the organization and its social enterprises. Her leadership has left a lasting impact on CONTACT and the communities it serves.

"Jennifer has done so much behind the scenes for our organization, our clients and the communities we are dedicated to serve," said Tina de los Santos, executive director.

Jonathan Scott is an experienced business consultant with clients on three continents and brings significant governance and public service experience to the role. He serves on the board of VIA Rail Canada, is chair of the Nottawasaga Valley Conservation Authority and is a municipal councillor in Bradford West Gwillimbury. He graduated with a bachelor of arts from Trinity College, earned degrees in law from Cardiff University and the University of Toronto, and a master of business administration from Queen's University.

Katherine Pressnail, a senior manager at KPMG Canada, combines deep professional expertise in finance and auditing with a strong record of community service. A chartered professional accountant, she holds a master of science in accounting with cognitive analytics from Simon Fraser University and a bachelor of business administration from Wilfrid Laurier University. She has also served CONTACT as treasurer and vice-chair,

guiding the organization with competence and sound judgment.

Outgoing chair Jennifer Lloyd said: "Jonathan is someone organizations consistently turn to for leadership and strategic governance. He is respected for his integrity and ability to deliver on complex projects with confidence. Katherine has already shown outstanding dedication and competence as treasurer and vice-chair, and I have no doubt she will continue to provide wise leadership. Her financial acumen is a great advantage. Together, they are exceptionally well positioned to guide CONTACT into its next chapter."

"CONTACT has a proud history of supporting people across south Simcoe, and our role will only grow in the years ahead," said Scott. "My focus is on getting things done — working with Katherine, our board, and staff to strengthen CONTACT so that it can continue meeting community needs today while preparing for the future."

"I see CONTACT as a dynamic organization with the capacity to innovate and expand its impact," said Pressnail. "With my background in financial management and governance, I am committed to ensuring CONTACT remains strong and sustainable, while also positioning it to meet emerging needs and opportunities in our community."

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## **Nottawasaga Valley Conservation Authority unveils \$7.8M draft budget**

'From the outset, the board has been clear that this balanced budget must be responsive to the needs of our member municipalities,' says chair

September 30, 2025

Barrie Today



*Nottawasaga Valley Conservation Authority CAO Jennifer Vincent gives a presentation on the 2026 draft business plan and budget. Image supplied by the Nottawasaga Valley Conservation Authority*

NEWS RELEASE  
NOTTAWASAGA VALLEY  
CONSERVATION AUTHORITY  
\*\*\*\*\*

Today, the Nottawasaga Valley Conservation Authority (NVCA) released its 2026 draft business plan and budget.

The document reflects NVCA's renewed commitment of strong financial management of public funds,

transparent oversight and stewardship of the natural environment.

As part of the budget development process, NVCA staff undertook a rigorous review of NVCA's programs and services. This helped ensure the organization is leaner and more efficient, and remains responsive to the environmental, economic and social sustainability of the Nottawasaga watershed.

NVCA's draft 2026 business plan and budget protects fair and competitive wages for staff, invests in responsible asset management and prioritizes NVCA's vital role in managing floods and supporting the resilience of our watershed.

"The Nottawasaga watershed is facing growing pressures from urban expansion and climate change," said Jennifer Vincent, CAO of NVCA. "To support the needs of our municipalities and direction from the province, NVCA balances development with protecting communities from the impacts of flooding and erosion. Our work in restoring local ecosystems to ensure long-term resilience across the watershed, and by connecting people with nature, we are supporting physical and mental health."

NVCA's 2026 draft budget totals \$7.8 million, reflecting a modest increase of \$180,372.37, which includes a \$101,307.36 increase in municipal levy shared proportionality across eighteen member municipalities.

"From the outset, the board has been clear that this balanced budget must be responsive to the needs of our member municipalities," said Jonathan Scott, NVCA chair. "We have delivered on that direction with a careful review, reducing or holding flat 21 of 27 expense line items, and by recategorizing programs and services, which reduced discretionary Category 3 charges by 31 per cent. As a result, our overall operating levy increase is less than three per cent as committed, with no elimination of services."

Approximately 53 per cent of NVCA's total funding is supported through municipal levy, while the remaining revenue sources include grants, private contributions and self-generated funds, which this draft budget prudently expands through the dedicated work of staff.

[Download NVCA's 2026 draft business plan and budget here.](#)

## **Nottawasaga Valley Conservation Authority unveils \$7.8M draft budget**

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October 1, 2025

Bradford Today



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## **Return of salmon to spawning spot draws crowd for educational event**

The Blue Mountain Watershed Trust holds an annual See the Salmon event to celebrate the return of the fish to the spawning grounds and provide information and activities for families who attend

October 1, 2025

Collingwood Today



*1 / 13 The 2025 See the Salmon event took place on the Pretty River on Sept. 27. Photo contributed by Duncan Bristow*



*2 / 13 The 2025 See the Salmon event took place on the Pretty River*

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*3 / 13 The 2025 See the Salmon event took place on the Pretty River on Sept. 27. Photo contributed by Duncan Bristow*



*4 / 13 The 2025 See the Salmon event took place on the Pretty River on Sept. 27. Photo contributed by Duncan Bristow*



5 / 13 The 2025 See the Salmon event took place on the Pretty River on Sept. 27. Photo contributed by Duncan Bristow



6 / 13 Mayor Doug Measures with Watershed Trust president Carl Michener. Photo contributed by Duncan Bristow



7 / 13 Photo contributed by Duncan Bristow



8 / 13 The 2025 See the Salmon event took place on the Pretty River on Sept. 27. Photo contributed by Duncan Bristow



9 / 13 The 2025 See the Salmon event took place on the Pretty River on Sept. 27. Photo contributed by Duncan Bristow



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*12 / 13 The 2025 See the Salmon event took place on the Pretty River on Sept. 27. Photo contributed by Duncan Bristow*



*13 / 13 Collingwood councillors Deb Doherty and Christopher Baines, also volunteers for the Blue Mountain Watershed Trust Foundation. Photo contributed by Duncan Bristow*

Editor's note: The following news release has been corrected from a previous version to identify the Ontario Wildlife Fund as a sponsor.

**NEWS RELEASE**  
**BLUE MOUNTAIN WATERSHED TRUST**  
 \*\*\*\*\*

The Blue Mountain Watershed Trust's signature event, See The Salmon was a huge success this year, drawing hundreds of visitors to their new location on the Pretty River in Nottawa on Sept. 27.

The event even attracted visitors from the Netherlands, here for a family wedding. In addition to the main event, seeing the chinook salmon

returning to headwaters to spawn, the Nottawasaga Valley Conservation Authority, Georgian Bay Forever, Georgian Triangle Anglers' Association, Clearview Public Library and Elephant Thoughts provided all ages with educational and play experiences. Live music, face painting and delicious food rounded out the day.

\*\*\*\*\*

"It was absolutely an exciting day for us," said Carl Michener, president of the Watershed Trust. "See the Salmon is all about education – about the salmon, the waters and the ecosystem in which they thrive. There is nothing quite like the wide-eyed faces of children as they watch these creatures fighting their way upstream, just inches from their feet. I truly believe this is a nature experience they will never forget."

See the Salmon was generously sponsored by the TD Friends of the Environment, the Ontario Wildlife Foundation and Easton Wealth Management.

About the Trust: The Blue Mountain Watershed Trust Foundation was established in 1995. Our mission is to protect and enhance the Blue Mountains Watershed ecosystem through direct action, advocacy and education. Our vision is a thriving Blue Mountain Watershed ecosystem where people respect and live in harmony with nature. For more information about the Trust, and about the upcoming season of their Be The Change Film Series, go to [watershedtrust.ca](http://watershedtrust.ca).

## **Nottawasaga Valley Conservation Authority releases plans and budget for next year**

October 1, 2025 by Cameron Wilkinson

FM 101 Milton

The Nottawasaga Valley Conservation Authority (NVCA) has released its 2026 Draft Business Plan and Budget, outlining a continued focus on responsible financial management, transparent oversight, and stewardship of the Nottawasaga Watershed.

The draft plan emphasizes efficient use of resources, fair and competitive wages for staff, and responsible asset management, while prioritizing NVCA's vital role in flood management and building watershed resilience. The proposed \$7.8 million budget reflects a modest \$180,372 increase, with a \$101,307 municipal levy hike distributed across NVCA's 18 member municipalities.

*"The Nottawasaga Watershed is facing growing pressures from urban expansion and climate change," says Jennifer Vincent, CAO of NVCA. "To support the needs of our municipalities and direction from the Province, NVCA balances development with protecting communities from the impacts of flooding and erosion. Our work in restoring local ecosystems to ensure long term resilience across the watershed, and by connecting people with nature, we are supporting physical and mental health."*

Board Chair Jonathan Scott noted that the budget is the result of a careful review that reduced or held flat 21 of 27 expense line items, lowered discretionary Category 3 charges by 31%, and limited the overall operating levy increase to under three per cent, all while maintaining services.

Roughly 53% of NVCA's funding comes from municipal levy contributions, with the rest supported by grants, private contributions, and self-generated revenue.

The full 2026 Draft Business Plan and Budget is available for download [here](#).

## **Nottawasaga Valley Conservation Authority unveils \$7.8M draft budget**

'From the outset, the board has been clear that this balanced budget must be responsive to the needs of our member municipalities,' says chair

October 1, 2025

Innisfil Today



*Nottawasaga Valley Conservation Authority CAO Jennifer Vincent gives a presentation on the 2026 draft business plan and budget. Image supplied by the Nottawasaga Valley Conservation Authority*

### **NEWS RELEASE NOTTAWASAGA VALLEY CONSERVATION AUTHORITY**

\*\*\*\*\*

Today, the Nottawasaga Valley Conservation Authority (NVCA) released its 2026 draft business plan and budget.

The document reflects NVCA's renewed commitment of strong financial management of public funds,

transparent oversight and stewardship of the natural environment.

As part of the budget development process, NVCA staff undertook a rigorous review of NVCA's programs and services. This helped ensure the organization is leaner and more efficient, and remains responsive to the environmental, economic and social sustainability of the Nottawasaga watershed.

NVCA's draft 2026 business plan and budget protects fair and competitive wages for staff, invests in responsible asset management and prioritizes NVCA's vital role in managing floods and supporting the resilience of our watershed.

"The Nottawasaga watershed is facing growing pressures from urban expansion and climate change," said Jennifer Vincent, CAO of NVCA. "To support the needs of our municipalities and direction from the province, NVCA balances development with protecting communities from the impacts of flooding and erosion. Our work in restoring local ecosystems to ensure long-term resilience across the watershed, and by connecting people with nature, we are supporting physical and mental health."

NVCA's 2026 draft budget totals \$7.8 million, reflecting a modest increase of \$180,372.37, which includes a \$101,307.36 increase in municipal levy shared proportionality across eighteen member municipalities.

"From the outset, the board has been clear that this balanced budget must be responsive to the needs of our member municipalities," said Jonathan Scott, NVCA chair. "We have delivered on that direction with a careful review, reducing or holding flat 21 of 27 expense line items, and by recategorizing programs and services, which reduced discretionary Category 3 charges by 31 per cent. As a result, our overall operating levy increase is less than three per cent as committed, with no elimination of services."

Approximately 53 per cent of NVCA's total funding is supported through municipal levy, while the remaining revenue sources include grants, private contributions and self-generated funds, which this draft budget prudently expands through the dedicated work of staff.

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## **Bass Pro Shops and Cabela's Outdoor Fund support reshaping rivers in the Nottawasaga watershed**

October 2, 2025 by Brian Lockart

New Tecumseth Times

The Nottawasaga Valley Conservation Authority has announced they have received support from Bass Pro Shops and the Cabela's Outdoor Fund for its 'Reshaping Rivers for Resiliency' project.

This is an ambitious initiative aimed at restoring river ecosystems in the heart of the Nottawasaga watershed.

As part of the NVCA's Nottawasaga River Restoration Program, now in its eighth year, the project restores habitat for native and sport fish such as Rainbow Trout, Brown Trout, and Chinook Salmon, and species at risk. The project improves degraded rivers and engages communities through hands-on action.

Funding supports restoration at three key sites. These include the Nottawasaga River near Alliston, Sheldon Creek in Adjala-Tosorontio, and the Mad River at Carruthers Memorial Park in Clearview Township. There are also fall tree planting events.

"Restoring our rivers means creating a more resilient watershed," said Laura Wensink, River Restoration Technician with NVCA. "This grant is helping reshape damaged rivers into thriving

ecosystems—and creating real opportunities for the community to be part of that story."

Through the summer and fall of 2025, work includes stabilizing eroding banks, creating an oxbow wetland for amphibians, birds, and juvenile fish, and rebuilding a side channel for young trout.

Native trees and vegetation will be planted to cool the water and stabilize soils. Volunteers will join the restoration and stewardship activities.

These efforts will enhance nearly four hectares of aquatic and riparian habitat, protect another four from degradation, and prevent over 1,100 tons of soil from entering the river.

This will reduce sediment and phosphorus pollution and improve water quality.

At Carruthers Memorial Park, a straightened stretch of the Mad River will be re-naturalized. On the upper Nottawasaga River, restoration will reconnect the river with its floodplain, stabilize banks, and create a new wetland.

Tree planting and bank repairs along Sheldon Creek will protect the river from livestock impacts.

## **Support in reshaping rivers in the Nottawasaga watershed**

October 2, 2025 by Brian Lockart

Penicton Herald

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## **Turtles, herons and a bald eagle's nest: Here's what I saw while paddling on the Nottawasaga River in Wasaga Beach**

Two-hour round trip on the river is a great opportunity for beginner paddlers

A canoe trip on the Nottawasaga River gives paddlers a chance to spot wildlife and, at this time of year, the fall colours.

October 2, 2025 by Ian Adams

Simcoe.com



*Tim Sproll of Free Spirit Tours guides a canoe along the Nottawasaga River in Wasaga Beach. Sproll is wearing a inflatable belt personal flotation device (PFD) approved for using on the water. Ian Adams/Metroland*

Turtles slid into the water as we approached the log, diving into the murky depths of the Nottawasaga River.

Two remained, basking in the late September sunshine, either oblivious to us or not caring as we glide by in the canoe.

My guide for the afternoon, Tim Sproll, points out they are painted turtles, one of several reptile species found in the river.

Sproll is with [Free Spirit Tours](#), a Collingwood-based outdoor adventure company that offers guided [hikes](#) (winter and summer) and [paddle excursions](#) on the Beaver River and Nottawasaga River, along with rentals of canoes, kayaks and paddleboards. It also offers lessons.

Guided paddles and rentals — booked online — on the Nottawasaga and Beaver run until Thanksgiving, but will still do treks after that date on the water if customers call and it's a nice day.

Sproll has been "paddling forever," starting as a kid going to canoe camp in the summer. He discovered standup paddling in 2012.



*Two painted turtles bask on a log on the Nottawasaga River. Ian Adams/Metroland*

The section of the river we're on runs from the canoe and kayak drop-off point at the Wasaga Beach Sports Park, upstream to Jack's Lake. The

round trip — at a leisurely pace — takes around two hours.

“It’s beginner-friendly, and it’s a little escape into nature,” Sproll said.

Jack’s Lake isn’t really a lake — more of a very wide part of the river. In late spring, when the water is high, paddlers can get right into the trees, Sproll said.

At this time of year, especially with the water as low like it is, much of the “lake” is now vegetation — but still with little inlets and bays to explore.

### **Where you can put in on the Nottawasaga**

There are a number of spots to drop a canoe or kayak on the river:

- The [Nottawasaga Valley Conservation Authority](#) manages several areas to put in, including the [Edenvale Conservation Area](#) off Highway 26. Parking fees apply.
- Wasaga Beach Sports Park, at [1888 Klondike Park Rd.](#)
- [Schooner Town Heritage Site](#), just off Oxbow Park Drive, on the south side of the Schooner Town bridge.
- [Beach Area 1 Provincial Park Launch](#): Located at the far east end of the parking lot.
- [Municipal Launch](#): Adjacent to the Welcome Centre and Nancy Island Historic Site parking lot.

Full disclosure: during the summer, I’m on the water twice a week, putting

in about 10 kilometres or so with the [Collingwood Paddling Club’s](#) dragon boat team.

But that’s sprint paddling, with the focus kept inside the boat in the middle of practising a race piece.

Here, on a quiet, smooth section of the river, the pace is a lot more leisurely as I remind myself to take the time to admire my surroundings.

“It’s not the destination, it’s the journey,” Sproll reminds me as we maintain a steady pace up to the lake and even past it.

Taking his advice, I keep my eyes open, spotting a blue heron on the shore that’s almost obscured by the surrounding vegetation.



*A bald eagle’s nest is perched in a tree along the bank of the Nottawasaga River in Wasaga Beach. Ian Adams/Metroland*

It’s one of a number of waterfowl to come across on the river, Sproll said. He has seen blue, grey and green herons over the years, as well as

egrets, merganser ducks and trumpeter swans.

We pass a handful of anglers who are fishing from a variety of kayaks and canoes. One tells us he's managed to pull a couple of pike, and "some catfish, unfortunately."

Along with pike, there are also salmon and trout.

At the north end of the lake, where it begins to narrow back to a river, a giant bald eagle nest is perched high in a tree. Sproll said the eagles don't use it every year, but do add to it when they return.

### **What you need for a day on the water:**

- Drinking water
- Hat and sunscreen
- If you're using your own canoe/kayak, an approved personal flotation device and a boating safety kit (with throwing rope, sounding device, and flashlight); Free Spirit provides all equipment with its rentals
- Bring a smile!

Both sides of the river in this section are privately owned and unlikely to ever be developed, given that the surrounding land is a floodplain. Boat traffic is minimal and limited to canoes, kayaks and the occasional "tin can" motorboat used by anglers.

"It's hard to believe you're 15 minutes out of Wasaga Beach's downtown," Sproll said. "I always meet people who

grew up here and have just discovered it — people don't really know about this section of the river.

"It's an absolute gem. This is my office a lot of the time."

## **COLUMN: NVCA budget balances core services, environmental protection**

'This budget is about responsible stewardship of the environment and of taxpayer funds,' says board chair

October 4, 2025 by Jonathan Scott

Bradford Today



*Nottawasaga Valley Conservation Authority CAO Jennifer Vincent gives a presentation on the 2026 draft business plan and budget. Image supplied by the Nottawasaga Valley Conservation Authority*

When you are entrusted with public funds, you have a duty to treat every dollar with care. That means scrutinizing every expenditure and putting in place processes that achieve the best possible outcome for taxpayers.

That is the approach the Nottawasaga Valley Conservation Authority (NVCA) took in preparing our 2026 business plan and budget. The result is a balanced and disciplined plan that reflects the priorities of our member

municipalities, safeguards the watershed services our residents value and delivers on our promise to keep costs under control.

From the outset, municipalities asked us to take a hard look at Category 3 charges, the portion of our budget that funds important but discretionary services. We did exactly that. After a thorough review, we reduced Category 3 charges by 31 per cent, reclassified stewardship and other work that is clearly core business into Category 1, and streamlined our internal accounts to make the organization leaner and more efficient. This change may sound technical, but in practice, it means far greater value for taxpayers' money, achieved through careful consideration.

At the same time, we held our operating levy to less than 2.8 per cent, even better than we committed. That figure was not arbitrary, not chosen behind closed doors and not imposed from the top down. It came out of a transparent, line-by-line review of our finances where we found efficiencies, strengthened our asset-management plan and worked closely with municipal partners to ensure we were meeting their expectations. In other words, the number was not political; it was practical. A sound process produced a sound outcome: identifying efficiencies, making targeted investments and ensuring value for money.

Indeed, a rigorous review of our budget led to 21 of 27 expense line items being reduced or held flat, but

for a significant decrease in planning revenue from development-related fees and reduced federal funding, this would've been a net-zero budget, with expenses going up only \$5,900 on a \$7-million budget.

*Authority and is a councillor in the Town of Bradford West Gwillimbury.*

What does that mean for taxpayers? It means the programs that protect people and property from flooding, conserve our natural heritage and provide education to local students remain strong.

This budget is about responsible stewardship of the environment and of taxpayer funds. It protects fair wages for staff, invests in the long-term care of NVCA assets and continues to leverage grants, partnerships and self-generated revenues to stretch every dollar as far as possible.

I'd like to thank our dedicated staff for their work on the budget, the board for its thoughtful review, and our member municipalities for demanding we do better. I'm pleased we have produced a budget that so clearly meets the needs our municipal partners have articulated.

The NVCA is here to serve our watershed, and that means being both environmentally and fiscally responsible. With careful financial planning, expert management and strong governance, this year's budget shows what can be achieved when good business practice is put to work in the service of our communities.

*Jonathan Scott is chair of the Nottawasaga Valley Conservation*

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## **COLUMN: NVCA budget balances core services, environmental protection**

'This budget is about responsible stewardship of the environment and of taxpayer funds,' says board chair

October 5, 2025 by Jonathan Scott

Barrie Today



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'This budget is about responsible stewardship of the environment and of taxpayer funds,' says board chair

October 6, 2025 by Jonathan Scott

Orillia Matters



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## **Nottawasaga Valley Conservation Authority approves asset management plan**

October 9, 2025 Brian Lockhart

Hamilton Spectator

The Nottawasaga Valley Conservation Authority has released the highlights of its board meeting from September.

Revisions to the Procedures for the Implementation of the Conservation Authorities Act and Associated Regulations.

NVCA Board of Directors have approved the updates to Procedures for the Implementation of the Conservation Authorities Act (CA Act) and Associated Regulations. This document is a procedural manual to aid landowners, developers, consultants and other stakeholders who are interested in obtaining CA Act approvals from NVCA.

## **Nottawasaga Valley Conservation Authority proposes budget**

October 9, 2025 by Brian Lockhart

New Tecumseth Times

The Nottawasaga Valley Conservation Authority (NVCA) has released its 2026 Draft Business Plan and Budget with an aim of having strong financial management of public funds, transparent oversight, and stewardship of the natural environment.

As part of the budget development process, NVCA staff had a rigorous review of NVCA's programs and services. The conservation authority says the review helped ensure the organization is leaner and more efficient while remaining responsive to the environmental, economic, and social sustainability of the Nottawasaga Watershed.

The 2026 budget protects wages for staff, invests in responsible asset management, and prioritizes NVCA's vital role in managing floods and supporting the resilience of the watershed.

"The Nottawasaga Watershed is facing growing pressures from urban expansion and climate change," said Jennifer Vincent, CAO of NVCA. "To support the needs of our municipalities and direction from the Province, NVCA balances development with protecting communities from the impacts of flooding and erosion. Our work in restoring local ecosystems to

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## **NVCA releases September board meeting highlights**

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This document also assists staff in meeting NVCA's permitting responsibilities under Section 28.1 of the CA Act.

Updates to the procedures include: Improvements to the application process – including administrative review and fee reconsideration, an updated list of exemptions from requiring a permit, and new enforcement protocols for unauthorized works.

### **AI Safe Usage Policy incorporated into employee handbook**

NVCA employees are permitted to utilize AI tools while performing their work duties. When using an AI tool, NVCA staff must consider the quality and data security of sensitive, personal data. In certain situations, it is important and required by law to disclose that AI tools were used to ensure transparency, build trust, and comply with ethical or legal standards.

### **NVCA Asset Management Plan**

NVCA's Board of Directors approved the conservancy's updated Asset Management Plan. This plan guides the purchase, use, maintenance, and disposal of every asset NVCA needs to conduct business and reduce liability. It also defines the use of assets to streamline productivity and delivery with minimal loss of capital.

This annual update reviews NVCA's assets to ensure that there is adequate funding for any major repairs or replacements.

### **2026 Draft Business Plan and Budget**

NVCA's 2026 draft budget totals \$7,841,981, reflecting a year-over-year increase of \$180,372.37, including a \$101,307.36 increase in municipal levy. This corresponds to \$17.36 per resident, slightly up from \$17.09 in 2025 and \$15.31 in 2024.

NVCA staff undertook a rigorous review of its programs and services as part of the budget development process. This helped ensure the organization is leaner and more

efficient, and remains responsive to the environmental, economic, and social sustainability of the Nottawasaga Watershed.

## **Nottawasaga Valley Conservation Authority approves asset management plan**

October 9, 2025 by Brian Lockhart

Penicton Herald

The Nottawasaga Valley Conservation Authority has released the highlights of its board meeting from September.

Revisions to the Procedures for the Implementation of the Conservation Authorities Act and Associated Regulations

NVCA's Board of Directors have approved the updates to Procedures for the Implementation of the Conservation Authorities Act (CA Act) and Associated Regulations. This document is a procedural manual to aid landowners, developers, consultants and other stakeholders who are interested in obtaining CA Act approvals from NVCA.

This document also assists staff in meeting NVCA's permitting responsibilities under Section 28.1 of the CA Act.

Updates to the procedures include: Improvements to the application process - including administrative review and fee reconsideration, an updated list of exemptions from requiring a permit, and new enforcement protocols for unauthorized works.

AI Safe Usage Policy incorporated into employee handbook

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